

Talents

RECTOR'S REPORT
2011 | 2012

with a

Eradicate cancer. **Reduce** greenhouse gases.
the brain. **Create. Form** enlightened citizens.
Create more powerful computers. **Reinvent** art.
Overcome injustices. **Bridge** inequalities. **Build** a
Invent new materials. **Strengthen** democracy.
cultural pluralism. **Preserve** cultural heritage.

Global Reach

Explore the universe. **Decipher** the mysteries of
Protect our environment. **Prevent** epidemics.
Tame the atom. **Imagine** the future of our cities.
knowledge-based society. **Revolutionize** teaching.
Penetrate molecular structures. **Understand**

Our professors are generating

Our discoveries

Our campus acts
Our
Our

OUR STRENGTH IS OUR TALENTS

Talent is the resource of the future: an asset that increases the wealth of nations. It is the raw material behind smartphones, health care, our political and legal systems, the arts and social services.

Preparing the future is our obsession at the Université de Montréal. Everything we do, we do with tomorrow in mind. And everything we do is for society as a whole. Because UdeM is your university. "It takes a village to raise a child", as the proverb says. And it takes a society to educate a generation. UdeM is a fantastic community venture that carries on and reinvents itself generation to generation. A venture of which you are the architects.

Thank you for a job well done!

GUY BRETON



Rector

Follow me at recteur.umontreal.ca

Our students are building the future of our society.

Our alumni are inventing new employment sectors.

knowledge that is transforming our vision of the world.

Our projects are shaping the face of Montréal.

Our ideas are forming in all areas.

Our researchers are diving into the unknown.

are providing solutions to problems that do not yet exist.

Our programs are redefining the transfer of knowledge.

as an incubator for tomorrow's creations and innovations.

laboratories are preparing the inventions of the 21st century.

PhD students are imagining the world in the 22nd century.





RESPONSIBLE MANAGEMENT

A BALANCED BUDGET

- > For the third year in a row, we are presenting a balanced budget.
- > We have started to pay back our debt in 2011-2012, to the tune of \$5.5 million.

A STRONG COMMITMENT

- > We intend to pay back half of our debt within 20 years.

MAJOR SACRIFICES

- > Since 2004, we have cut \$45 million in recurring funding from our spending, which is the equivalent of 7% of the budget. And since 2010, 1.5% of the revenue of faculties and service departments has been reallocated to repaying the debt.

A GENEROUS SCHOLARSHIP PROGRAM

- > UdeM dedicates more than \$9 million of its own operating budget to an internal scholarship program, not to mention the many other forms of financial support (government scholarships, fellowships, research contracts, etc.) totalling \$71 million.

MORE PROFESSORS

- > UdeM has created 75 professorships over the last three years.

RECORD-BREAKING FUNDRAISING

- > \$32.4 million in donations were raised.

ALL ABOARD TO OUTREMONT!

UdeM's new campus on the site of the former Outremont rail yard has moved from the project phase to the construction phase.

Since April 2012, heavy machinery has been busy transforming this 180,000 square metre piece of land located between the Outremont, Parc-Extension and Petite-Patrie neighbourhoods. It is being prepared to house a campus of innovation, a living, research and study environment with a focus on the 21st century.

In a few years, this prime location in the heart of Montréal will be occupied by the UdeM sciences building, a general use building (classrooms and library), four parks, residential housing and a network of bike paths. The Institut national de la recherche scientifique (INRS) and Polytechnique Montréal also plan to relocate some of their research activities to this campus.

The sciences building will give our chemistry, physics, biological sciences and geography students access to a world-class research and learning environment. In addition to generating new knowledge and discoveries, it will also become a talent pool for our cutting-edge industrial sectors such as aerospace, information technology, life sciences and clean technologies.

It is our most ambitious development project ever and one of the most important urban revitalization undertakings in Montréal history.





“WHAT WE NEED IS A WORLD CLASS RESEARCH ENVIRONMENT, WHERE EXPERTS FROM VARIOUS SCIENTIFIC FIELDS PUT THEIR HEADS TOGETHER TO CREATE THE WORLD OF TOMORROW.”

GUY BRETON

AT THE MONTRÉAL
CANADIAN CLUB,
JUNE 15, 2012



OUR NEW LAVAL CAMPUS IS A SUCCESS!

A year ago, UdeM opened a new campus in Laval. To say that students from the North Shore showed up to class is an understatement. In its first year (2011-2012), the new Laval campus welcomed 1,544 students, which is 339 more than anticipated, in programs with strong demand for professionals such as the Bachelor of Nursing, the Bachelor of Early and Primary Education and the Master of Psychoeducation.

This goes to show that our Laval campus is meeting the needs of a region in full demographic expansion. Incidentally, no enrolments have been transferred from Montréal to Laval. This year, the campus will host an interprofessional clinic that will offer services in school adjustment, psychoeducation, social work and nursing. UdeM's Laval campus is a valuable resource for the people of Laval and the North Shore.

28% **MORE
STUDENTS
THAN
ANTICIPATED**



UdeM IS INNOVATING



THE SCHOOL OF PUBLIC HEALTH IN THE WORKS

Canada's largest concentration of public health teaching and research will soon become a reality in downtown Montréal. By 2017, the Université de Montréal's School of Public health will open in a facility at the corner of Boulevard de Maisonneuve and Rue Berri. The School will be part of the future Quartier de la santé district, which will expand around the new CHUM. New facilities will also house the Institut de recherche en santé publique de l'UdeM (IRSPUM), the Institut national de santé publique du Québec (INSPQ) and the Direction de la santé publique de Montréal (DSP), to establish Montréal's position as a world leader in population health.

CONTINUING EDUCATION GRADUATES TO THE NEXT LEVEL

The Faculty of Continuing Education, in which a quarter of all our students are enrolled, is starting to offer graduate level programs, most notably, the Specialized Graduate Diploma (DESS) in Journalism, which combines law, politics and communications. The Faculty of Continuing Education plans to offer more Specialized Graduate Diplomas in the future.



EMOTIONAL GRADUATION CEREMONY IN PORT-AU-PRINCE

Forty-five Haitian physicians, nurses and managers received diplomas from UdeM's Faculty of Medicine following training that took place entirely in Haiti. This marks the transfer of the Specialized Graduate Diploma in Health Management to the University of Haiti, after 12 years of partnership with UdeM. These new managers will contribute directly to putting their country, which was devastated by the 2010 earthquake, back on track.



NEW CLINIC FOR THE SCHOOL OF OPTOMETRY

UdeM's School of Optometry is the first Canadian university department with a dry eye clinic. This disease can be caused by staring at a computer screen for too long, contact lenses or allergies and is becoming increasingly more common. The clinic will become a North American reference centre for research.

NINE NEW SPORTS CLUBS

Students can now practise one of the following sports and compete on an UdeM sponsored team: rowing, dragon boating, cross country running, cycling, ball hockey, cross country skiing, squash, triathlon and ultimate frisbee. This new athletic structure, which brings together more than 400 enthusiasts, is an addition to the award-winning Carabins athletics program.

PREVENTING THE NEXT PANDEMIC

The Faculty of Veterinary Medicine in Saint-Hyacinthe now has access to a state of the art research centre that focuses on the spread of animal diseases. The Ministère de l'Agriculture, des Pêcheries et de l'Alimentation du Québec's Complexe de diagnostic et d'épidémiosurveillance vétérinaires opened next door to the campus. Its research will be conducted in close partnership with the Faculty, which will transfer its autopsy rooms to the new building.

THE UNIVERSITY THAT PLANTED TREES

A "tree nursery" was created on UdeM's campus. These 450 potted seedlings will continue to grow on the Outremont campus, which will house the future sciences building. The trees will then be relocated to school, daycare and college yards across Montréal. The project was made possible with the collaboration of the Société de verdissement du Montréal métropolitain and les Amis de la montagne.

UdeM SHINES

ECSTASY LINKED TO TEEN DEPRESSION

April 19, 2012

"The short-lived high teenagers get from using amphetamines or the club drug MDMA — better known as Ecstasy — could lead to longer-lasting depression later on, a new study suggests. [...] Researchers [at the Université de Montréal] interviewed 3,880 teenagers from low-income neighborhoods in Québec."



EXPOSURE TO TV AT YOUNG AGE AND OBESITY

July 15, 2012

"Children who increase the number of hours of weekly television they watch between the ages of two and four years old risk larger waistlines by age 10. [...] Dr. Linda Pagani, study co-author from the Université de Montréal, said it was a warning about the factors which could lead to childhood obesity."



THE LONG TERM EFFECTS OF CONCUSSIONS

July 11, 2012

"For a study published in May in the journal *Cerebral Cortex*, researchers at the Université de Montréal examined the brains of a group of healthy, middle-aged former athletes, all of whom had played contact sports in college about 30 years ago and some of whom had sustained concussions while doing so."

The New York Times

RESEARCHERS OBSERVE PROTEINS TO ASSEMBLY

August 13, 2012

« Une nouvelle méthode pour visualiser l'assemblage des protéines va permettre d'améliorer la compréhension de maladies causées par des erreurs d'ajustage comme l'Alzheimer ou le Parkinson. [...] l'auteur principal de l'étude [est] le professeur Stephen Michnick, du Département de biochimie de l'Université de Montréal. »



HISTORY HELPING DEVELOP VIDEO GAMES

October 30, 2012

"Francois Furstenberg, a history professor at the Université de Montréal, who has written about the iconography that surrounds Washington, served as a consultant (for *Assassin's Creed*) and said he was interested less in making sure names and dates were perfect, but more in the game's overarching narrative. He said the game's creators shared his desire to depict the war in a nuanced way that avoided portraying one side as the good guys and vice versa."

Chicago Tribune



Ubisoft



FATTY FOODS LINKED TO DEPRESSION

May 28, 2012

« La chercheuse Stéphanie Fulton, du Centre de recherche du diabète de Montréal, et des chercheurs associés du Centre de recherche du Centre hospitalier de l'Université de Montréal et de la Faculté de médecine de l'Université ont démontré que les aliments riches en gras pouvaient entraîner des réactions chimiques au cerveau, d'une manière qui s'apparente à celle des drogues illicites. »



MIGRANTS AT THE HEART OF POPULATIONS' GENETIC BAGGAGE

November 4, 2011

"Humans have evolved as a migratory species with the highest fertility shown by those who move first into unoccupied habitats, a new study suggests. [...] 'We find that families who are at the forefront of a range expansion into new territories had greater reproductive success. They had more children and more children who also had children,' said Damian Labuda of the Université de Montréal."



UdeM CONTRIBUTES TO THE DISCOVERY OF THE HIGGS BOSON

July 14, 2012

« Le boson de Higgs est considéré comme le chaînon manquant de la physique moderne. Cette particule élémentaire est l'une des clés de voûte du modèle standard de la physique des particules. [...] Plusieurs chercheurs de l'Université de Montréal, au Canada, ont participé à cette découverte historique. »



PLANETS FOUND 3900 LIGHT YEARS FROM EARTH

December 22, 2011

« Dans un système planétaire découvert à 3 900 années-lumière, l'équipe de chercheurs de l'UdeM a découvert deux petites planètes en orbite autour d'une ancienne géante rouge, près de cinq fois plus chaude que le Soleil. [...] Ces planètes — nommées KOI 55.01 et KOI 55.02 — ont "probablement plongé profondément dans son enveloppe gazeuse et, malgré la température extrême, ont quand même survécu", explique Gilles Fontaine, coauteur de cette étude. »

Le Monde

FIRST EVER GENE THERAPY IN THE WEST

July 20, 2012

"The long-frustrated field of gene therapy is about to reach a major milestone: the first regulatory approval of a gene therapy treatment for disease in the West. The European Medicine Agency's Committee for Medicinal Products for Human Use said Friday that it is recommending approval of Glybera, a treatment for lipoprotein lipase deficiency. [...] Clinical trials conducted in 27 people by Dr. Daniel Gaudet of the Université de Montréal show that the injections are long-lasting and provide at least partial control of lipoprotein lipase deficiency with no apparent adverse effects."

Los Angeles Times

UNPLEASANT EXPERIENCES: MEN REMEMBER BETTER

February 5, 2011

"Men may have more accurate memory than women, when it comes to recollecting unpleasant and emotionally provocative experiences, a new research has suggested. Corresponding author, Dr. Marc Lavoie, of Université de Montréal's Department of Psychiatry and the hospital's Fernand-Seguin Research Center said that very few studies have looked at how 'valence' and 'arousal' affect memories independently of each other."

THE TIMES OF INDIA



AFTER THE CANADARM, THE CANADIAN "EYES"

July 25, 2012

"NASA's James Webb space telescope will be seven times bigger than the Hubble, allowing it to peer deeper into the universe. The Webb telescope will have an array of mirrors seven-metres across, and the Canadian-made camera will be the key to directing those mirrors. 'NIRISS will be capable of identifying habitable worlds so these are very exciting times,' said the Université de Montréal's René Doyon, who lead the development of the two instruments."

CBC Radio-Canada

MORE REALISTIC ANIMATED FILMS THANKS TO DISNEY AND UdeM

August 7, 2012

"Computer graphic artists often struggle to render smoke and dust in a way that makes a scene look realistic, but the teams at Disney Research, Zürich, Karlsruhe Technical Institute in Germany, and the Université de Montréal in Canada have developed a new and efficient way to simulate how light is absorbed and scattered in scenes."

Daily Mail

UdeM SETS ITSELF APA

KILLAM PRIZE FOR JEAN GRONDIN

Professor **JEAN GRONDIN**, from the Department of Philosophy, is one of the world's leading specialists in hermeneutics (the study of the theory and practice of interpretation), German philosophy and metaphysics. He received the prestigious 2012 Killam Prize for Humanities, awarded by the Canada Council for the Arts. These prizes are awarded annually to five Canadians in recognition of a distinguished career in research.

TWO PHD STUDENTS IN THE HEALTHCARE FIELD HONOURED

AUORE DODELET-DEVILLERS, a PhD student in Veterinary Medicine, and **JORGE IVAN ALVAREZ**, a post-doctoral fellow in Microbiology and Immunology at the University of Montreal Hospital Research Centre, won the Fonds de recherche du Québec's "Étudiants-chercheurs étoiles" for an article published in Science. Their study paves the way to new therapeutic approaches for treating multiple sclerosis.

TWO STUDENTS WIN OLYMPIC MEDALS

ANDRÉANNE MORIN, a student in law, and **ROSELINE FILION**, a student in communications, both reached the Olympic podium this summer. Ms. Morin took silver in women's 8 rowing and Ms. Filion took bronze in 10 metre synchronized diving. In total, six UdeM students, a professor, two employees and one alumna took part in the London Games.

GUY LEFEBVRE RECOGNIZED BY THE CHINESE ACADEMY OF SOCIAL SCIENCES

The Faculty of Law's new dean, **GUY LEFEBVRE**, who is known worldwide in the field of international business transactions, was named a fellow of the Chinese Academy of Social Sciences. This research centre, which is highly respected in China, is considered to be Asia's most influential think tank.

THE CITY OF BIOTECHNOLOGY IS THE BEST EMERGING RESEARCH/SCIENCE PARK IN THE WORLD

THE CITY OF BIOTECHNOLOGY IN SAINT-HYACINTHE won the Association of University Research Parks' award for Best Emerging Research/Science Park. This award recognizes the ability to transfer technology from lab to company. The complex, which is attached to UdeM's Faculty of Veterinary Medicine, encompasses three company incubators, 22 research chairs and centres and 17 development support organizations.

FOUR OFFICERS OF THE ORDER OF CANADA AT UdeM

These members of the UdeM community were awarded the highest civilian distinction in this country this year:

MARYSE LASSONDE, Professor in the Department of Psychology, for her achievements in the field of neuropsychology. Her work deals with cognitive development, brain plasticity and the effects of concussions on athletes.

Chancellor **LOUISE ROY**, for her contribution to the field of corporate governance. An invited fellow at the Centre interuniversitaire de recherche en analyse des organisations (CIRANO), she held several senior management positions with major organizations.

JEAN-JACQUES NATTIEZ, from the Faculty of Music, for his contribution to the development of musicology as a researcher, professor and specialist in music semiology.

YULI TUROVSKY, from the Faculty of Music, for his contribution to the influence of Canadian musical excellence as an instructor, cellist and internationally renowned conductor.

OUR HONORARY DOCTORS

MICHELLE BACHELET	Former President of Chile and Director of UN Women
PAUL BÉLANGER	President of the International Council for Adult Education and director of UQAM's Centre de recherche en éducation permanente
MARIE-CLAIRE BLAIS	Author
PATRICK CAVANAGH	Professor and researcher in Visual Sciences, Université Paris-Sud and Harvard University
ALICE DESJARDINS	Federal Court of Appeal Justice
GABRIEL DUPUY	Professor emeritus in Urban Planning at Université Paris 1
ROBERT DUTTON	Chief Executive Officer of RONA
ERIC MAZUR	Area Dean of Applied Physics at Harvard's School of Engineering and Applied Sciences
MARC PARENT	Chief Executive Officer of CAE
INDIRA SAMARASEKERA	President and vice-chancellor of the University of Alberta
CHEN ZHU	Minister of Health of the People's Republic of China

campUS
Montréal



HEC
Montréal

Polytechnique
Montréal

Université
de Montréal

We are the first university complex in Québec. We are joining forces to lead the largest fundraising campaign in our history.

Talents with a Global Reach

ONE GOAL:

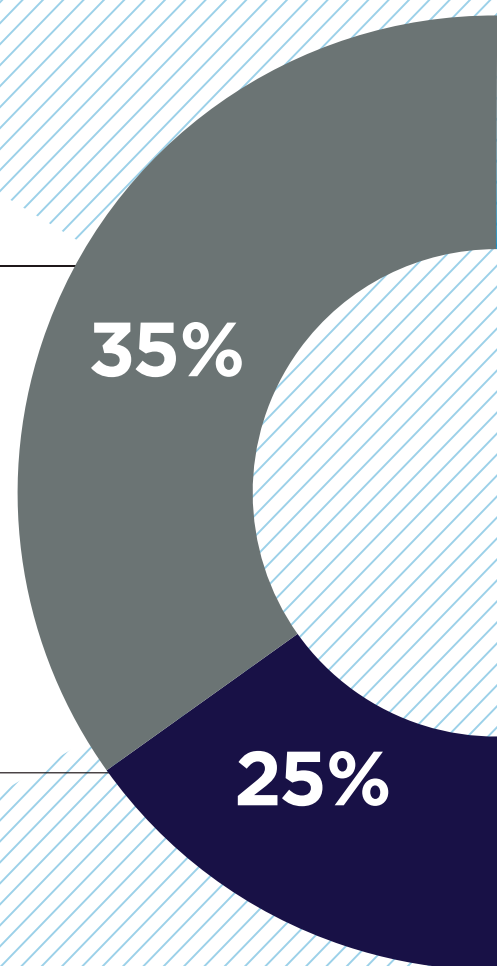
\$50

SUPPORT FOR OUR RESEARCHERS

Because we want to create more discoveries. By training better researchers, we are laying the groundwork for the R&D of tomorrow.

MODERN INFRASTRUCTURES

Because we want to offer our researchers a working environment that is open and centred on innovation. The science building in Outremont is UdeM's flagship project for the future of science in Québec.



Om



30%

SCHOLARSHIPS FOR THE BEST STUDENTS

To cultivate home-grown talent
and attract talent from abroad.

10%

A DYNAMIC LEARNING ENVIRONMENT

Because the quality of life on our campus
is essential for our students' success.

CAPITALIZE ON OUR AREAS OF EXCELLENCE

5

HEALTHCARE AND PERSONALIZED MEDICINE

Developing personalized medicine means putting the patient at the heart of an approach that connects all areas of expertise. It means understanding the gene variations that cause disease. It means making efficient use of information about a patient's health and adapting treatment to his specific needs. UdeM is recognized as a leader in personalized medicine.

CUTTING-EDGE SCIENCE AND TECHNOLOGIES

More than twenty public transportation agencies from cities worldwide manage their employees' schedules thanks to the work of our researchers. This same expertise is also used to maximize the revenue of airlines and railway companies. Campus Montréal will help to develop this area of expertise. Our material and nanoscience discoveries will stimulate innovation in cutting-edge industrial sectors.

ENERGY AND SUSTAINABLE DEVELOPMENT

Ecological and developmental issues like climate change, energy and water resource management, natural resource development, biodiversity loss, food safety, industrial disasters concern all of us. Several of our researchers have made names for themselves in the environment sector. These talented experts must continue their work here in Montreal.

INTERNATIONALIZATION AND PLURALISM

The best universities recruit the best students from around the world. These talented students must have access to adequate scholarships and flourish in a quality environment. Campus Montréal will create a Montréal experience that will enable thousands of future sociologists, physicians, engineers, lawyers, musicians, managers and other professionals to share a unique learning experience that places Montréal and Québec at the forefront of their international network.

CREATIVITY AND ENTREPRENEURSHIP

Montreal is a world hub for innovation and creativity and has the ability to attract the best talent. As such, Campus Montréal will act as an incubator for entrepreneurship. By establishing conditions and strategies that generate new ideas, and mechanisms to evaluate their social, scientific, technological and business potential, Campus Montréal will contribute to Montreal's vitality like never before.

PROMISING PROJECTS

Merit scholarships for the best students from home and abroad.

A centre of excellence in entrepreneurship and innovation.

The sciences building in Outremont.

An operational research institute.

An expansive virtual library.

A cutting-edge materials and nanotechnology institute.

Development support for our student athletes.

Invest in our future



"Because I believe that Campus Montréal can make our society better and richer in every meaning of the word, which is why I am taking part in this major fundraising campaign."

THE HONOURABLE LOUISE ARBOUR, Campaign Co-Chair



"What I like most about Campus Montréal is that people from across the spectrum are working together to solve problems around the world. It is this cultural and intellectual diversity that reflects Montréal's image as a city that already ranks as one of the world's most vibrant research centres."

MICHAEL SABIA, Campaign Co-Chair



"Campus Montréal will inspire our students to go beyond, which is exactly what we need of them so we can become a major player in the globalization of knowledge."

HÉLÈNE DESMARAIS, Campaign Co-Chair



"Leading-edge research in sustainable development, transportation electrification and technological innovation are crucial to our development and are excellent entry keys to world markets. It is the limitless possibilities of Campus Montréal that inspire me."

THIERRY VANDAL, Campaign Co-Chair



"The entire Molson family is thrilled to take part in Campus Montréal and to make it a huge success. I would like to call upon all of Montréal's great builders to support North America's largest Francophone university."

GEOFF MOLSON, Campaign Co-Chair

"Campus Montréal is responsible for an exciting promise to create experiences for our students and researchers that will offer them a network, new opportunities and, in many cases, international influence."

MICHEL PATRY, director of HEC Montréal



"Today, our world-class campus is able to compete with the world's greatest universities. We must recognize this and acquire the resources to go beyond."

CHRISTOPHE GUY, Executive Director of Polytechnique Montréal

"This fundraising campaign will make us all better. It will help us recruit talented people from around the world and help them thrive better on campus and in the city. It will also help us to better spread our international influence."

GUY BRETON, Rector of the Université de Montréal



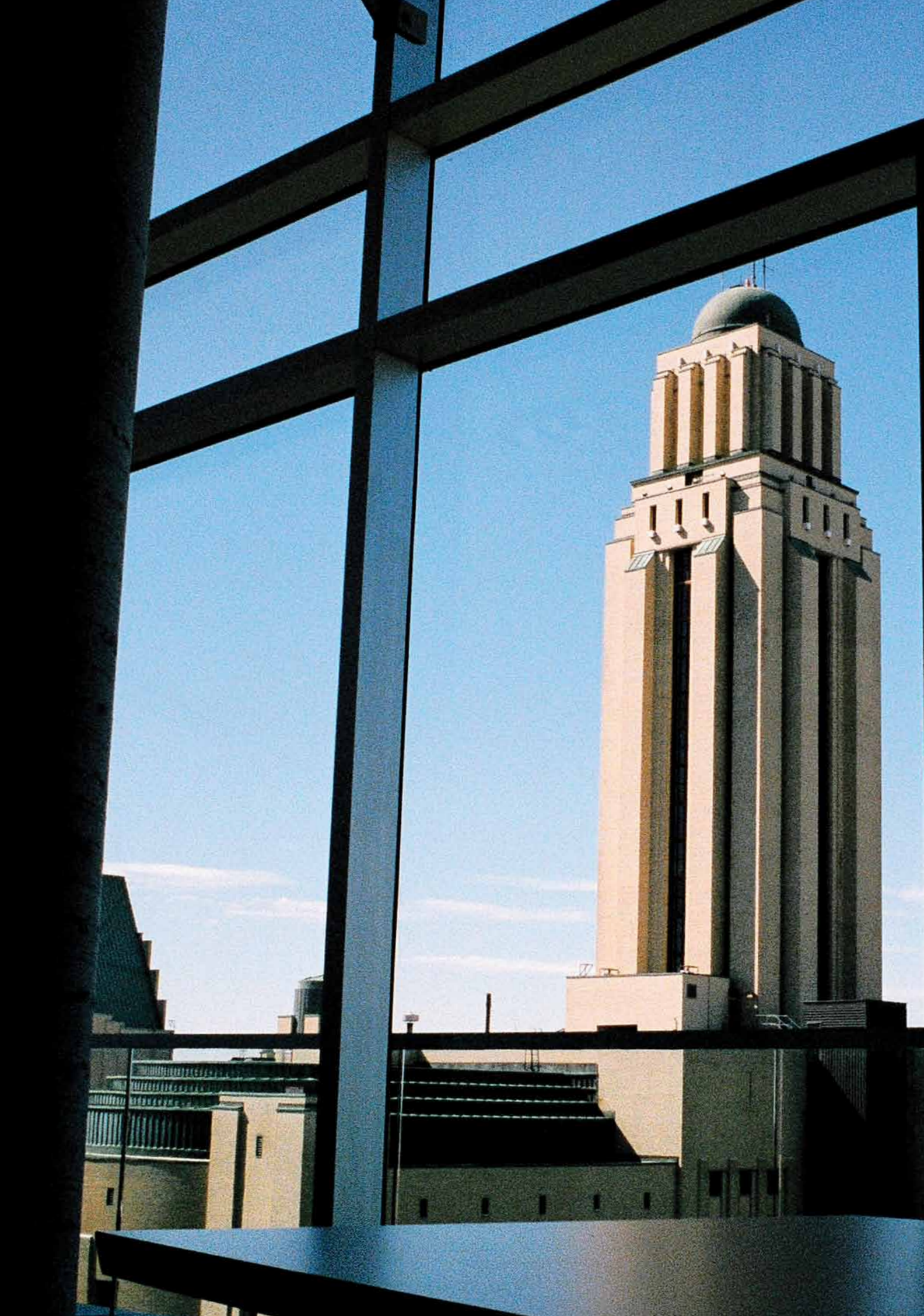
"The \$500 million in capital and subsequent financial leverage will help Campus Montréal achieve a wealth of promising projects that will set apart the leaders from the followers. Campus Montréal will ensure this leadership."

JOHN PARISELLA, Executive Director of Campus Montréal



**A donation to Campus Montréal
is an investment in youth, knowledge,
creation and innovation.
A donation to Campus Montréal
is an investment in Québec's future.**

Join us!





1st

IN QUÉBEC

With its affiliated institutions, HEC Montréal and Polytechnique Montréal, UdeM is the foremost higher education centre in Québec.

2nd

IN CANADA

UdeM is home to the second largest student body in the country.

4th

IN CANADA

With research revenues exceeding half a billion dollars, UdeM ranks as the fourth most dynamic research university and remains, since 2005, number one in Québec.

84th

IN THE WORLD

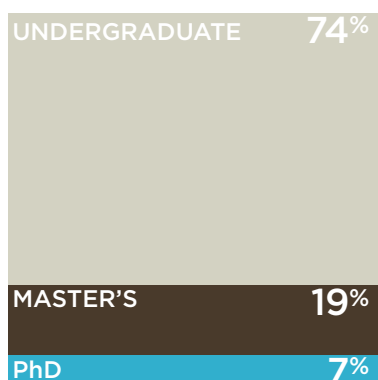
UdeM is ranked 84th in the prestigious *Times Higher Education* ranking and is the only French-speaking Canadian University on the list of the 150 best universities in all international rankings.

62,864

STUDENTS

UdeM has 13,000 more students than it did 10 years ago. One in four students in Québec attends UdeM and its affiliated institutions.

Fall 2011



26%

of our students are pursuing graduate studies, one of the highest proportions in Canada. We are educating the next generation of scientists.



16,223

GRADUATE STUDENTS

7,359

INTERNATIONAL STUDENTS

UdeM is home to one in four international students in Québec and helps make Montréal Canada's premiere international university city.

9,326

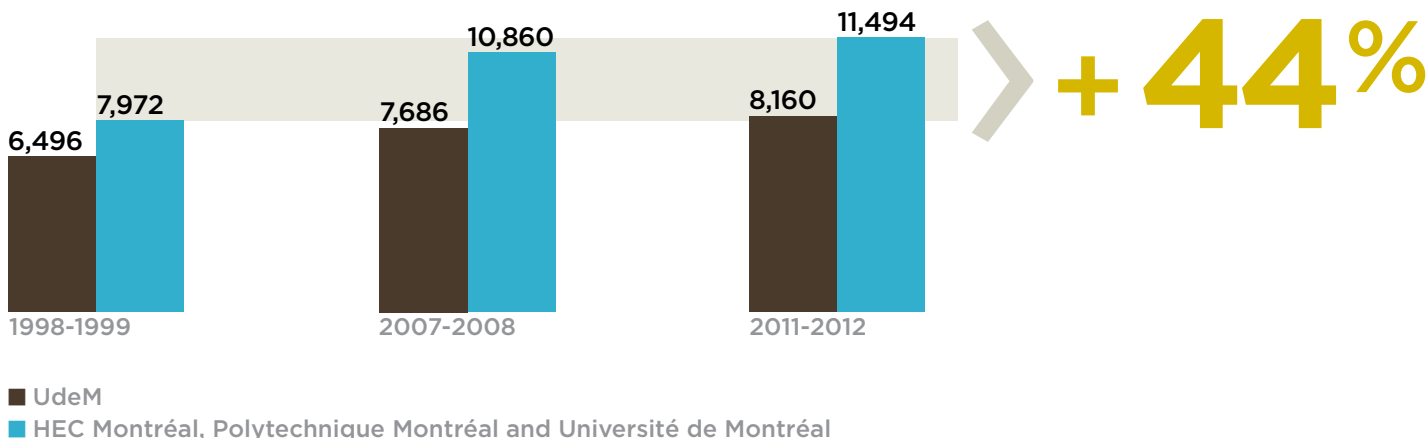
PERMANENT RESIDENTS

With close to one in seven students not holding Canadian citizenship, UdeM plays a key role in helping immigrants integrate into Québec society.

11,494

NEW ALUMNI

Each year, UdeM confers diplomas on more than 11,000 students and one in 13 doctorates in Canada, directly contributing to our society's intellectual, cultural, scientific and economic development.





350,000

ALUMNI

The UdeM family includes more than 350,000 graduates who represent the largest knowledge-based labour pool in Québec and extend the university's influence worldwide.

15

FACULTIES AND SCHOOLS

UdeM offers one of the largest arrays of programs in Canada. We are the only Canadian university to offer programs in all health fields.

600

PROGRAMS

UdeM offers 250 undergraduate programs and 350 graduate programs covering all fields of knowledge.

31

AFFILIATED HEALTH INSTITUTIONS

UdeM is at the heart of a major network of affiliated hospitals, institutes and CLSCs which provide healthcare to close to half of Québec's population and serve as a learning environment for our students.

550

INTERNATIONAL PARTNERS

UdeM has cooperative agreements with institutions in 60 countries and hosts numerous international professors and lecturers each year.

\$525.7M

IN RESEARCH REVENUE

UdeM is one of Canada's leading universities for the volume of its research activities and, since 2005, has held the top position in the Québec university network. With annual revenues of more than half a billion dollars, it has contributed to Montreal becoming Canada's university research capital.

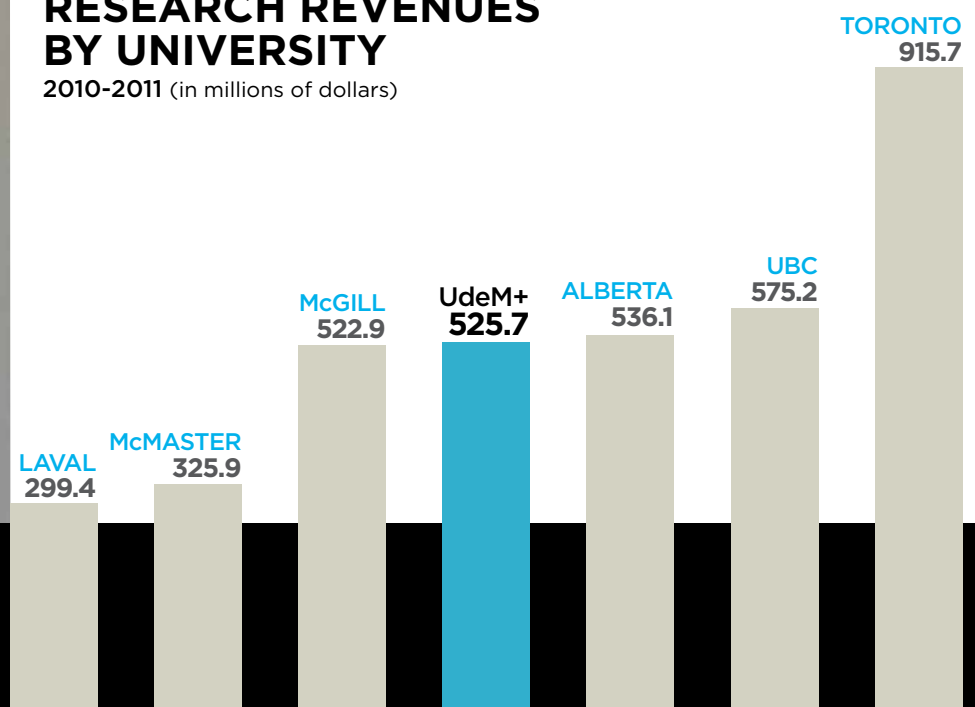
465

RESEARCH UNITS

With its affiliated institutions, UdeM boasts close to 465 research units, including 128 Canada Research Chairs and 216 research centres and institutes. Together, we carry out close to a third of all university research conducted in Québec.

RESEARCH REVENUES BY UNIVERSITY

2010-2011 (in millions of dollars)



UdeM+

HEC: \$14.6M
Polytechnique: \$56.1M
UdeM: \$455.0M

UdeM+: includes HEC Montréal and Polytechnique Montréal

Source: Re\$earch Infosource 2012

\$880M

IN RESEARCH INFRASTRUCTURE

UdeM ranks fourth among Canadian universities funded by the Canadian Foundation for Innovation, the federal organization that finances research infrastructure projects with the help of the Government of Québec. More than 500 UdeM projects – institutes, laboratories, leading-edge equipment – were supported by the CFI since its founding in 1997.

2,600

PROFESSORS AND RESEARCHERS

UdeM and its affiliated schools' employ 2,600 professors and researchers, both regular and guests, who share teaching tasks with 2,500 lecturers and 2,300 clinical professors.

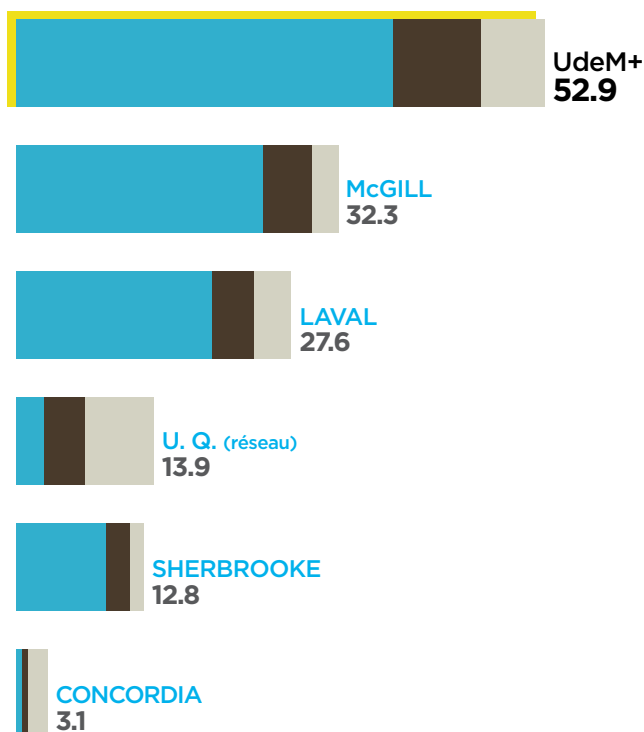
4,500

MANAGERS AND SUPPORT STAFF

UdeM is among the top 10 employers in the Montréal area and is the largest employer in Québec's post-secondary teaching institutions.

QUÉBEC RESEARCH FUNDS

2010-2011 (in millions of dollars)



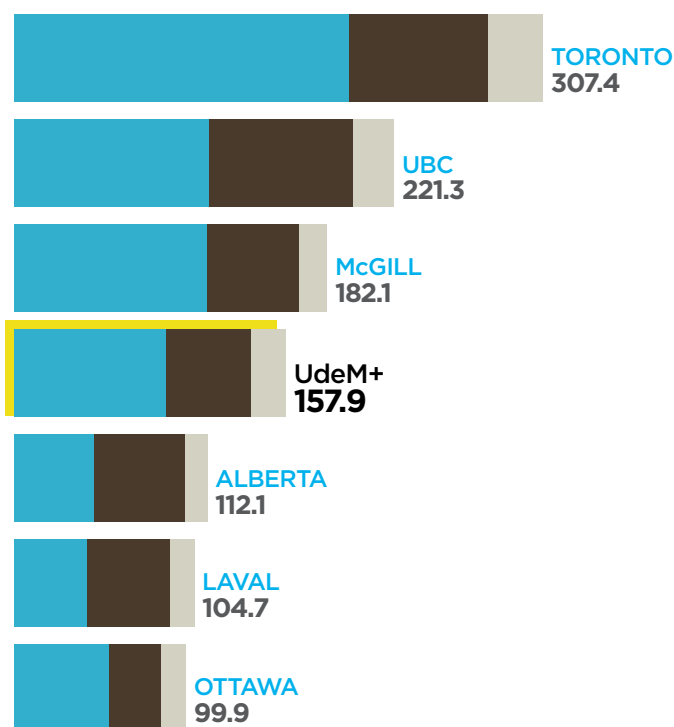
■ Fonds de recherche du Québec – Santé (FRSQ)
■ Fonds de recherche du Québec – Nature et technologies (FQRNT)
■ Fonds de recherche du Québec – Société et culture (FQRSC)

UdeM+: includes Polytechnique Montréal and HEC Montréal

Source: Data provided by the FRSQ, the FQRNT and the FQRSC

CANADA RESEARCH FUNDS

2010-2011 (in millions of dollars)



■ Canadian Institutes of Health Research (CIHR)
■ Natural Sciences and Engineering Research Council (NSERC)
■ Social Sciences and Humanities Research Council (SSHRC)

UdeM+: includes Polytechnique Montréal and HEC Montréal

Source: Data provided by the SSHRC, the SSHRC and the CIHR

A TOTAL BUDGET OF

\$1.3B

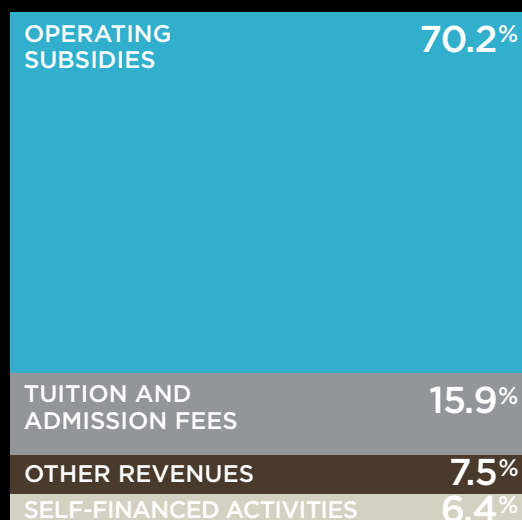


UdeM and its affiliated institutions manage an overall budget of \$1.3 billion, which represents more than 1% of the Montréal metropolitan area's GDP.

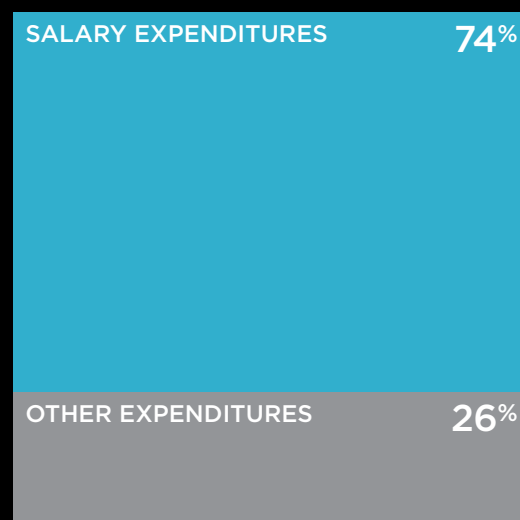
OPERATING BUDGET 2012-2013

\$707.3M

COMPOSITION OF REVENUE SOURCES



COMPOSITION OF EXPENDITURES





UdeM IS MAKING QUÉBEC SHINE AROUND THE WORLD

My commitment to the Université of Montréal began five years ago and has transformed into a true passion. As its premier university, both in terms of enrolment and research volume, UdeM is a tremendous asset to Québec's future. The world of tomorrow will be centred on knowledge and I am proud to help our largest university blossom.

Since 2010, UdeM has gone from 138th to 84th in the prestigious *Times Higher Education* ranking of the world's best universities. As the best ranked French speaking university in the world, we offer comprehensive programs in all fields of knowledge.

In November, to maintain the momentum, we launched Campus Montréal, our most ambitious fundraising campaign ever. Chaired by renowned volunteers Louise Arbour, Hélène Desmarais, Geoff Molson, Michael Sabia and Thierry Vandal, this campaign will pioneer the major social undertaking that higher education in Québec must become. As chancellor, I am committed to its success.

Chancellor and Chairperson of the Board,

LOUISE ROY

UNIVERSITY BOARD

The University Board comprises no more than 24 members who represent both the university community and UdeM's institutional partners. The Board applies generally accepted rules of governance and, in so doing, relies on a group of four committees: Auditing, Human Resources, Governance and Real Estate. These committees report directly to the Board and form the links of a chain of reliable governance that embraces the major issues related to UdeM's development and functioning.

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Published by the Office of Communications and Public Relations
of the Université de Montréal. December 2012. 1-5-3103-1