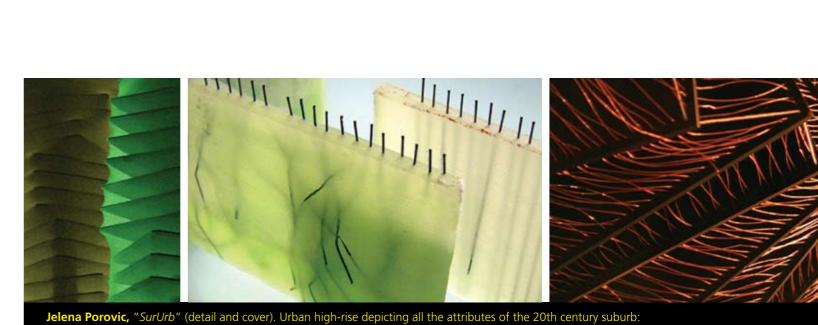




TEXTS AND IMAGES THAT OFFERED A UNIQUE TAKE ON THE CITY OF OUR GREAT-GRANDCHILDREN. THESE VISIONS, BORN OF THE IMAGINATIONS OF BUDDING ARCHITECTS, DREW ON SUCH CONTEMPORARY CONCERNS AS HEALTH, THE ECOLOGY AND DEMOGRAPHICS TO SKETCH THE OUTLINES OF AN UNCERTAIN FUTURE: OUR OWN. IN MARCH 2008, MONTREAL ART GALLERY MONOPOLI EXHIBITED WORKS CREATED BY 16 STUDENTS ENROLLED IN THE UDEM MASTER'S IN ARCHITECTURE, UNDER THE SUPERVISION OF PROFESSOR JEAN-PIERRE CHUPIN. THE THEME OF THE EXHIBITION WAS "16 CURIOUS BEAUTIES: THE ARCHITECTURE OF MONTREAL IN 2108". IT WAS A COLLECTION OF MODELS, OBJECTS,

lawn, fence, garage, shopping centre, etc.





UdeM

OF TOMORROW

What does the future hold in store for us? The question inspires all manner of reflection among those interested in the world's continuation. Consider the sub-title of American ${\tt columnist\ Thomas\ L.\ Friedman's\ book\ \it The\ \it World\ is\ \it Flat:}$ A Brief History of the Twenty-First Century. In his equally concise A Brief History of the Future, essayist Jacques Attali predicts the decline of the American empire and the shift of the world's economic centre of gravity to Asia. And in xx1º siècle, les innovations qui vont changer notre vie, BMW France's communications director Éric de Riedmatten delivers a stimulating sci-fi bestseller... in business circles.

For this annual report, we, too, wanted to try our hand at futurology. An idea came to us while visiting our architecture students' incredible exhibition, "The architecture of Montreal in 2108". We should ask a dozen members of our community - students, professors, employees, alumni, donors – to predict what will become of their respective fields of activity. Their answers trace the broad outlines that will shape the course of things over the coming decades. They also point to potential solutions that the Université de Montréal can bring to today's challenges.

As the main training centre for the generations to come, and thanks to its very mission, the university institution looks to the future. The university timeline is measured in generations, which is why universities must have

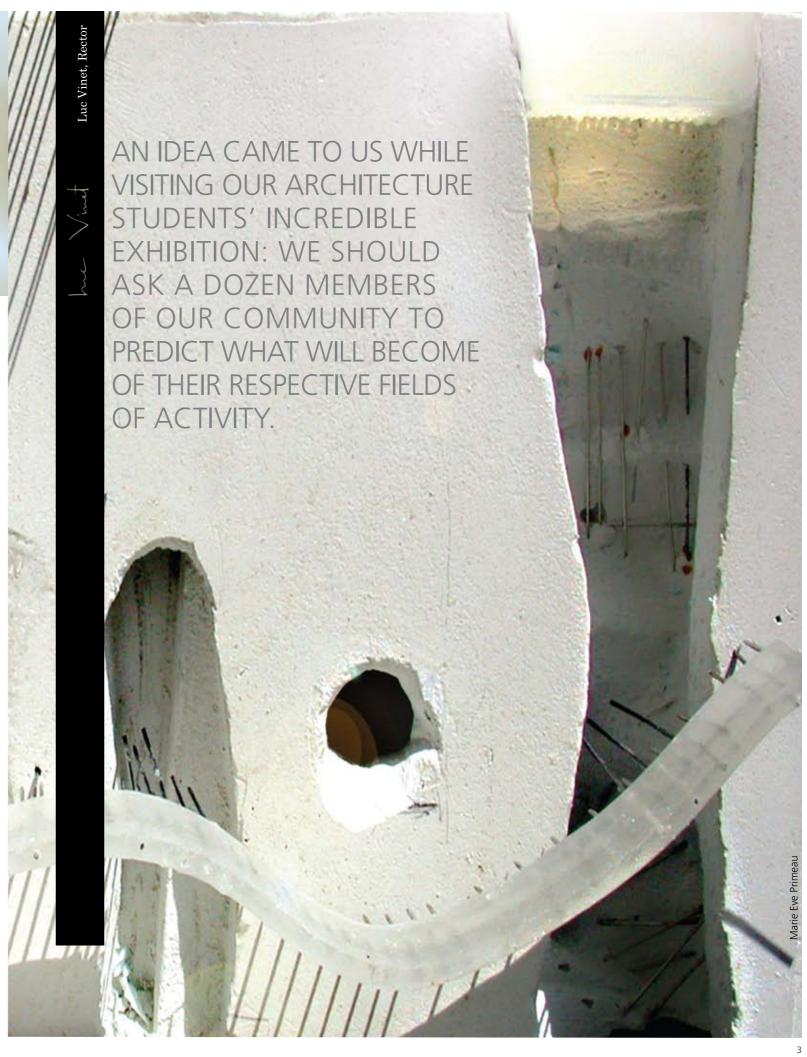
a premonition of what will be, in order to transmit knowledge that furthers progress and social transformation.

What will the Université de Montréal of the future be like? We see it as modern, international, in tune with the world and attuned to contemporary issues, oriented to the needs of our society, able to fully exercise its leadership in the Francophonie, and enjoying sufficient resources to fulfill its two-fold mission of teaching and research.

Right now, with UdeM, our society is benefiting from one of the world's top 100 universities, according to the highly respected Times Higher Education Supplement, and for the sixth time in seven years, our institution was ranked the second most dynamic Canadian university in terms of research. The present must serve as a platform to keep asserting this unique position in Quebec postsecondary education.

This annual report highlights our most recent accomplishments. Clearly, from the successes it covers, the work carried out by the members of our community deserves to be celebrated, and it offers a sound foundation for the achievement of our loftiest aspirations.

Onward! The future needs us.



One of the leading lights in Quebec genomics, a professor in the Faculty of Medicine and a researcher attached to the Montreal Heart Institute, **John Rioux** is a specialist in inflammatory disease. In 2007, *Québec Science* magazine rated his work on the major histocompatibility complex one of the top ten discoveries of the year.



"Currently, all medical research is oriented towards personalized medicine. Advances in the field of genomics are paving the way for fresh new perspectives that will make it possible to take individuals' genetic profiles into account, both for the prevention of disease in patients and for their pharmaceutical treatment, a process referred to as pharmacogenomics.

"Imagine a patient who goes to the hospital in 2030. Right away, we take a blood sample. But instead of it giving us the patient's hematocrit level or white cell count, this single sample lets us sequence the individual's 3 billion genomic base pairs in just a few hours. The physician will then have a complete genetic portrait, which will help not only identify the disease's subgroup very precisely, but determine what therapy is best adapted to the patient.

"Genetics is the science of our time because it is an information science. It supplies medicine with information of amazing quality, which will considerably improve diagnostic precision, and, as our public health network is more homogenous than elsewhere in the world, Quebec will be especially well placed to integrate all this information into the system."

For four years, **Dominick Rathwell-Deault** has been studying at the Faculty of Veterinary Medicine – the only one in Quebec and one of only four in Canada. President of the UdeM Veterinary Students Association in 2006, she won the Simon-Mercier Prize, which rewards student commitment. She has already contributed her services to the clinic for pets of street youth set up by Father Emmett Johns, fondly known as Pops. Next year, she will take off for Costa Rica, where she will take part in a pet vaccination campaign.

VETERINARY MEDICINE

OF TOMORROW

"During the summer, I work as an inspector for the Canadian Food Inspection Agency. I check the food safety of chicken carcasses in a Quebec company that slaughters 100,000 chickens a day. I mention this to show that veterinary medicine is not at all limited to providing care to animals, and that our profession is being called on to play an ever expanding role in the field of public health.

"Biosecurity, controlling zoonotic diseases, managing the risks of pandemics and keeping an eye on avian flu are, in my opinion, some of the areas that veterinarians will explore in the decades to come. The challenges are huge, especially in North America, which has been accused of falling a bit behind. Europe, because of the epidemics that have decimated herds over the last two decades, is better equipped to face epidemiological crises of animal origin. It will be in our best interests to follow Europe's example, especially when it comes to disinfection standards – because there will be lots of crises if nothing is done. That's the only prediction I'll make."

Professional flutist Marie-Hélène Breault already has a Ph.D. in performance. Now she is involved in doctoral studies in musicology. Her thesis on instrumental characters created for opera by the contemporary composer Stockhausen earned her last year's Desjardins Award of Excellence for student-researchers at the doctoral level.

MUSIC

OF TOMORROW

"It's easier to say what musicians will be like than music. Music's paths are impenetrable, as music innovates in a language proper to itself that is fostered by an infinite range of external input. On the other hand, what we're seeing in musicians is an evolution in their training toward cross-disciplinary pairings. This is a major trend that is bound to become more pronounced, a trend that my colleagues and I are following very closely from the Observatory of Musical Creation.

"Musicians of the future will be fully multidisciplinary. They will have acquired training at HEC Montréal in management of cultural

the rudiments of computer science applied to musical creation, and they will be well-grounded in how to use teaching skills and new learning methods.

Or, like me, they will integrate knowledge of musicology into the art of music interpretation. Whatever their instrument, musicians of the future will approach their art by other channels than performance."

The first financial analyst to predict that the tech bubble would burst in 2000 is a UdeM graduate in economics. **François Trahan** is now at the pinnacle of the American financial industry. He has twice been named Wall Street's top portfolio strategist by *Institutional Investor*. In 2007, he left his job as chief strategist at Bear Stearns for the influential New York brokerage firm ISI Group.

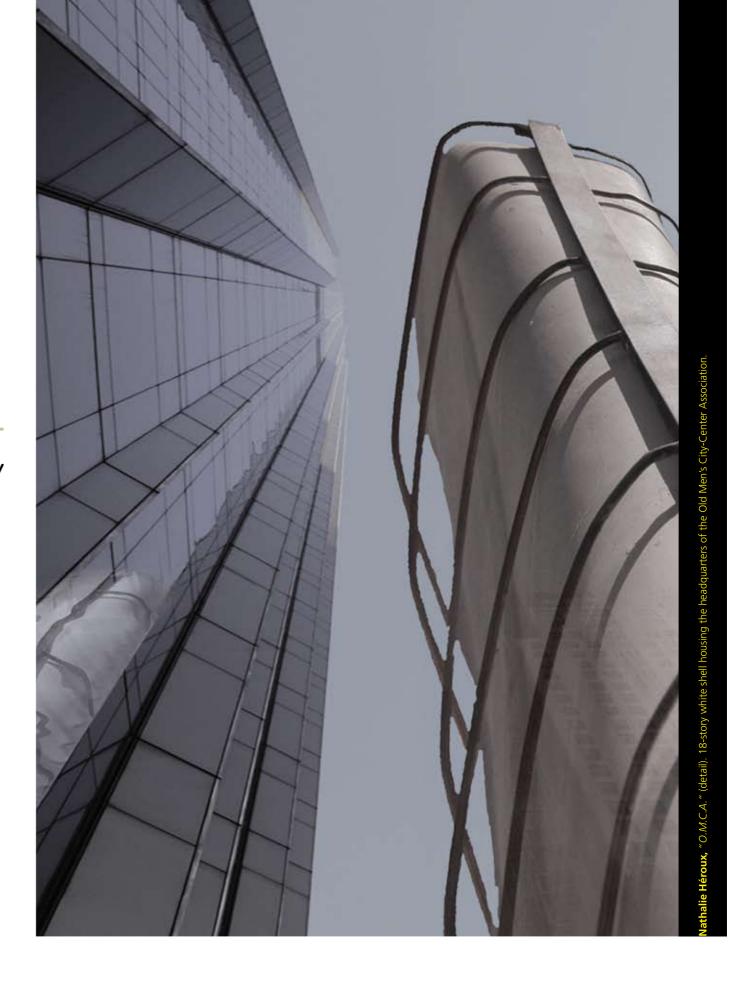
FINANCIAL MARKET

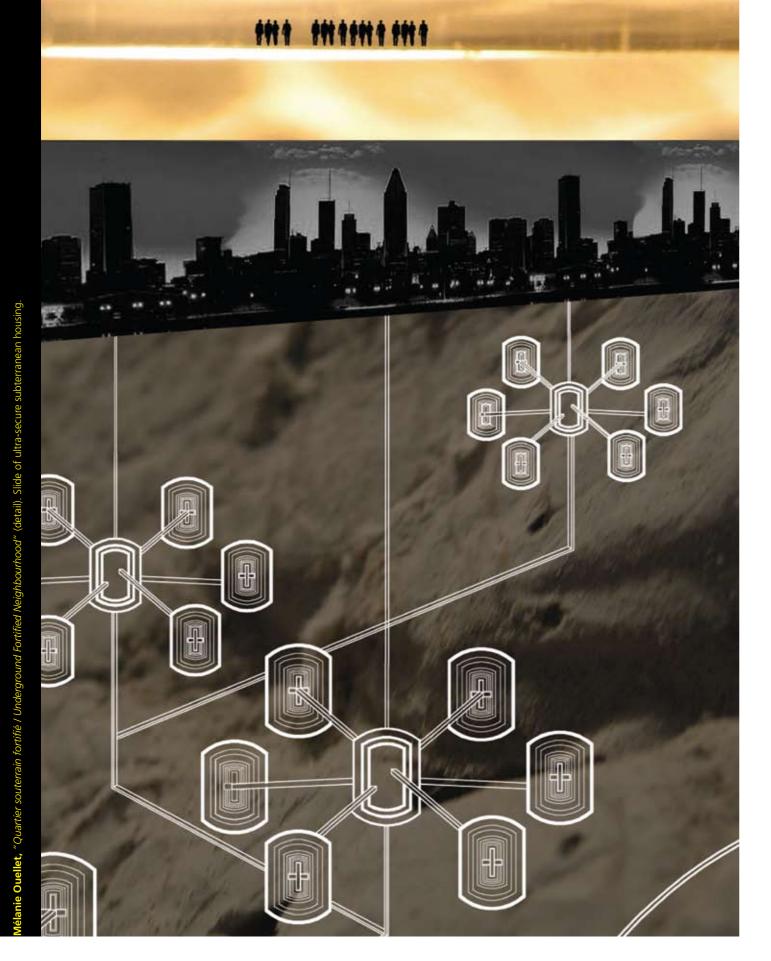
OF TOMORROW

"Three macroeconomic phenomena will determine the planet's financial future. First, the permanence of speculative bubbles. They've been around since the advent of the merchant class. In 1630, the price of tulips plummeted in Europe after years of robust sales. My favourite example: the 1960 crash of the bowling alley industry in the United States. The human condition is such that there will always be phases of growth followed by more or less pronounced slumps. When I predicted the burst of the tech bubble, I announced the growth in real estate, which proved to be correct until the recent subprime crisis.

"Second phenomenon: the emergence of the insurance market. Risk is now listed on the stock exchange – ecological risks, weather risks, real estate risks, medical risks. Hedge funds invest massively in this new niche. More and more often, brokerage firms hire brokers not only on the basis of their economic expertise, but on their knowledge of tornados, how to grow wheat or the timber industry.

"Thirdly, the shift to the East of the economic centre of gravity. Fifteen years ago, New York was the centre of international finance. Today, it shares this honour with London and Hong Kong. Fifteen years from now, it will be Hong Kong dominating the new world economic order. ISI Group, the firm that I work for, has 110 employees, 10 of whom work permanently in Hong Kong. And we are in touch with them by phone every day. The financial future will rise with the sun."





Jean-Michel Salaun heads the School of Library and Information Sciences. In 2007, Archimag magazine named him one of the five most influential personalities of the last 20 years in the field of information and documentation.

For many years, Guylaine Rivard has worked at UdeM's physical education and sports centre, CEPSUM, primarily as an organizer and development officer. She has just launched a program called "Ma santé au sommet." the first of its kind in Quebec, aimed at raising awareness among the 65,000 members of the university community of the virtues of physical

activity and a healthy lifestyle.

LIBRARY SCIENCES

OF TOMORROW

"Library sciences probably won't exist anymore, at least not in its current form. In 1984, when the UdeM changed the name of its School of Library Sciences to School of Library and Information Sciences, it recognized a profound transformation that has continued ever since, well beyond what could be imagined at the time. Today's libraries are much more than a collection of books, documents and archives. The digital age and the explosion of the Web have remodelled the way we relate to knowledge and culture by changing the way we research, classify, lecture and listen. The expression 'information sciences' expresses the nature of this relationship much more accurately.

"What does the future have in store for us? Basically, archivists, librarians and documentalists will retain their primary mission: to bring order to the mass of documents produced by a society. But we can predict that this ordering will be done according to new models of document organization. The introduction of an 'intelligent' Web semantic and cyber infrastructures will dematerialize memory management - and consequently forgetfulness. It will promote the integration of documentary knowledge in daily practices, whether that involves leisure or work. The library will be less and less a place apart from the world, and the world will be more and more an open-sky library. And the information professional will be central to the knowledge society."

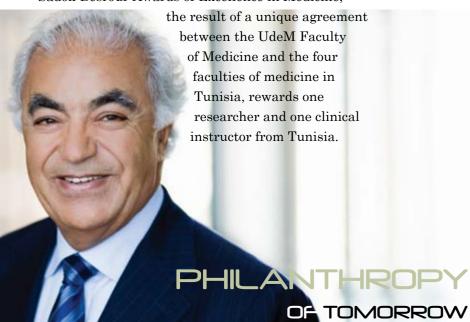
PHYSICAL ACTIVITY

OF TOMORROW

"We can't change lifestyles by decree. The only way to move from a curative approach to a preventive approach in physical and mental health care is through patient effort in awareness building. We're just starting to do this. For the moment, Western societies continue to test the body's limits, like we're doing to the environment, by the way, and we know the devastating effects of that. But things are changing. The same as with the environment, the way we look at the body and well-being is evolving, for the better.

"I think that, in 50 years, our societies will have understood the immense benefits to be gained from finding the proper balance between the demands of modern life and the limitations of biological reality. The work of building awareness will be behind us. Disease prevention resulting from the regular practice of physical activity and the adoption of a healthy lifestyle will be the norm. And when people look back, they will see the program that we just created at UdeM as a precursor of a new conception of wellbeing and of how to relate to this incredible asset that is our body."

His name graces the first chair in family medicine in Quebec, the **Doctor Sadok Besrour** Chair in Family Medicine, and since 2006, the Fund he set up has been contributing to the development of family medicine by awarding scholarships to students and researchers from his native Tunisia. Since 2007, the Sadok Besrour Awards of Excellence in Medicine,



"At the Université de Montréal, two thirds of all donations come from corporations and one third comes from individuals, mainly alumni. Generally speaking, it's the other way around elsewhere in Canada: one third corporate donations and two thirds from individuals. I think that the culture surrounding donations in Quebec is heading in this direction.

"It is often said that Quebeckers came late to philanthropy. But they have arrived. The largest foundation in Canada, the Chagnon Foundation, is based in Quebec, and personal foundations are multiplying here at a steady pace. If someone had told me ten years ago that one day I'd have one of my own, I would have laughed. And yet, I am far from being the only one. There are more and more of us in Quebec who have made philanthropy our mission.

"This explains why, these days, donors are more involved in the projects they support. Their contribution doesn't end with the money they give. They invest on a personal level, bring ideas and participate in defining the direction of certain projects. One could well expect that they will be less and less patrons and more and more partners, engaged in an ongoing dialogue with the establishments they support. The philanthropy of tomorrow will be the militant expression of an individual commitment."



A professor in the Faculty of Law, **Vincent Gautrais** has spent ten years studying the
evolution of the Internet and the legal regulations
that frame this virtual space that is virtually
limitless. He designed www.cyberconsommation.
ca, which features a chart for e-consumers
and provides tips and information on the legal
recourse available to them.

INFORMATION TECHNOLOGY LAW

OF TOMORROW

"The simplest way to understand what's coming is to look at the past. In ancient Babylon, texts were carved on clay tablets, which made them tamper-resistant. In the Middle Ages, copyists had the power to modify texts, which worried those in power. To discourage them, the production of fakes was subject to the severest of penalties, just like murder. Then printing came along. We had to wait 300 years before the law was able to fully encompass this powerful machine of textual reproduction.

"Following the oral and print traditions, we are entering the digital era – and the era of falsification. Digital reproduction technologies make fakes commonplace and considerably extend digital reproduction's field of application. This raises countless questions concerning legality: What is a written document? How do you verify a digital source? What's the source of what we're reading? Inevitably, law in the 21st century will be a mongrel law founded on sciences that are not solely of a legal nature. Much more than today, e-commerce law will have to call on experts to render justice. And it will have to respond to the security concerns of populations, which is the realm of all legal systems."

10

A law graduate, **Ugo Dionne** left his profession for the business world. Along the way, this laureate of the Award for Student Contribution to Faculty Life and former president of the Montreal Junior Board of Trade discovered the virtues of commitment and founded Bénévoles d'affaires, a networking service for business people seeking causes to support.



"What is volunteering? It's the needs, which are immense, and time, an increasingly rare commodity these days. I founded Bénévoles d'affaires because I had the chance to observe, over and over, a real willingness in business circles to get involved in the community. The problem is to find the cause that matches their values and profile. It takes an intermediary who can ensure optimal networking between the causes needing support and potential volunteers.

"In twenty years, an organization like Bénévoles d'affaires will be a must for business people hoping to make a social commitment. Just like there are headhunting organizations for job-market needs, there will be more and more volunteer headhunters who will act as go-betweens for people in need and those who can come to their aid. The primary mission of these intermediaries will be to offer turnkey causes to business people. And there will be no shortage of them. Volunteer work has a bright future in front of it, especially in Quebec where the framework of mutual aid is expected to expand at the pace of our society's economic development."

A professor in the Faculty of Nursing, **Francine Ducharme** holds the Desjardins Research Chair in Nursing Care for Seniors and their Families. This chair, the first of its kind in Canada, is celebrating its 10th anniversary.

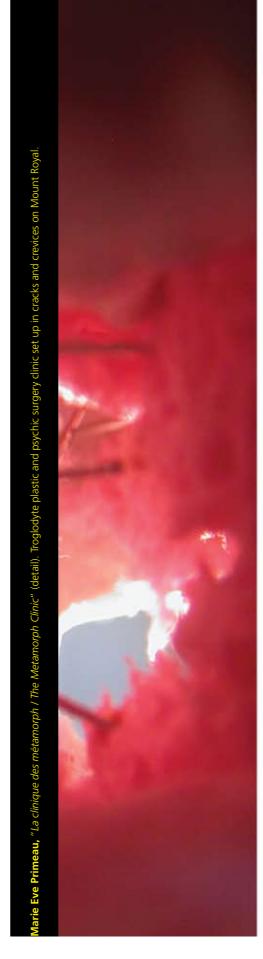
ACINC

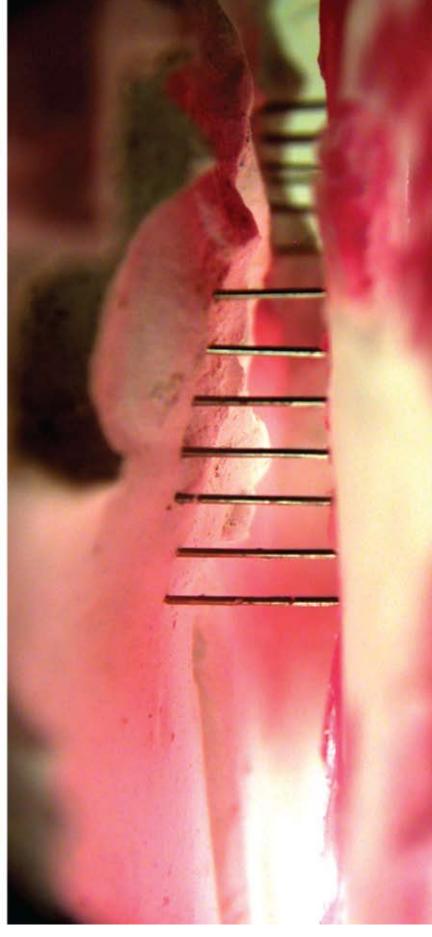
OF TOMORROW

"Population aging in Quebec is already a reality. It is estimated that by the middle of the century, 30% of Quebeckers will be age 65 and older, compared to 5.8% in 1961. The demand for nursing care will skyrocket, and the State will be powerless to meet the demand.

"In this context, families will be expected to play a growing role in the provision of care to the elderly. Already, 90% of the aid to people losing their autonomy is performed by caregivers who we erroneously qualify as 'natural' – and who are in reality family members providing care. That said, close relatives can't assume the responsibility of providing care to the elderly all on their own.

"That's why, in the coming years, we will see informal support networks set up and new forms of community and intergenerational solidarity. We can even look ahead to the creation of care-providing cooperatives adapted to an aging population. The great challenge of our society will be to support not only the elderly but all those who come to their assistance."





12





Education student **Damir Metz-Fleury** is completing the four-year bachelor's degree that will allow him to teach at preschool and primary school levels starting next September. He spent last year in Senegal as part of the Teranga project that enables future teachers to perform their work term abroad. A few months before starting class, this active member of the UdeM Improvisation League confessed he went into teaching for a single reason: to transmit a love of learning to the very youngest of students.

TEACHING

OF TOMORROW

"I'd put the question differently: what will a class be like in 10 years? The class of the future will have fewer students and more things: laptops, tables reserved for specific tasks, sinks, etc. Spaces will be specially set up for kinetic activities and reading. The acoustics will reduce the decibel level and soundproofing will save us from outside noises. The desks will be more functional and designed to hold students' new tools. Teachers will continue to give courses involving lectures, but they will be more a guide than a teacher. And, as is the case in Ontario today, they will belong to a teachers' association, the creation of which in Quebec will professionalize pedagogy as a career.

"But the biggest change will affect the teacher's best friend – the blackboard. Writing on the blackboard while looking at the class is the teacher's daily lot, yet it is a position that defies the rules of ergonomics and poses all sorts of problems when it comes to explaining the material. Well, the technology already exists to replace the traditional twosome of 'blackboard and chalk' with a tactile, interactive whiteboard

that greatly facilitates interaction with the group. Thanks to this interface, the professor can save a written lesson and the student can move objects onscreen, something which will be particularly useful in geometry classes. The board of the future will be nothing if not digital." Geneviève Pagé is the only Quebecker among the fifteen Canadian doctoral students awarded a Trudeau Scholar Prize from the prestigious Pierre Elliott Trudeau Foundation in 2007.

Attached to the Group for Research and Action on the Victimization of Children – Research Alliance on Children's Development within the Community, she studies the adoption process of children under the care of the Quebec Department of Youth Protection.

ADOPTION

OF TOMORROW

"For a long time in Quebec, adoptions took place informally. There is no doubt that is behind the culture of secrecy surrounding adopted children's biological origins. These days, this seal of confidentiality is being challenged. In Western societies, we recognize the importance of seeking roots in the identity development of adopted children. Moreover, international adoption, which is on the rise, is helping change our approach, as it is obviously impossible to hide their roots from a Chinese or Kenyan baby adopted by parents from Quebec.

"Quebec adoption laws date from 1924. They no longer correspond to our reality and they will have to be amended in the next few years. The 'open adoption' formula, which relaxes legal agreements between the biological family and the host family, is already prevalent in the Anglo-Saxon world and tends to impose itself on most Western societies. Quebec is no exception and, within ten years, we can expect the adoption law to become significantly more flexible. This will be in the best interests of the 300 or so Quebec children adopted every year."

14

UdeM 2007

THE YEAR IN REVIEW



UdeM offers 350 Quebec scientists access to the most powerful shared memory supercomputer in the country, the Altix 4700. Featuring 384 dual-core processors and 1536 GB of RAM, the computer was acquired thanks to a major donation in kind from SGI Canada to the Quebec Network of High-Performance Computing.

LIFE AND DEATH

Ancestry.ca, the leading online site for Canadian family history records, is partnering with UdeM on a major project to index the Drouin Collection of vital records. This collection, which contains more than 12 million records from 1621 to the 1940s, represents all vital records from Quebec and has long been considered the best resource for French Canadian genealogy.

KNOWLEDGE ONLINE

UdeM will coordinate Synergies, an ambitious Canadian project to broadcast knowledge in the humanities and social sciences. This initiative, which benefits from a \$14 million grant from the Canada Foundation for Innovation, will make it possible to offer researchers online access to Canadian research publications and a digital publishing service.

CREATING A DNA BANK OF THE QUEBEC

The international consortium known as the Public Population Project in Genomics (P3G) has received \$34.5 million in funding from the governments of Quebec and Canada, as well as private and public partners, to launch a DNA Bank of the Quebec population. The Consortium includes the CARTaGENE project, in which UdeM is participating, and will keep Quebec in the forefront of genomic population research.

STEPHEN LEWIS

On the occasion of the second edition of the Alumni Month conference series "Crossing Borders," UdeM welcomed the former Canadian Ambassador to the United Nations and UN Special Envoy for HIV/AIDS in Africa, Mr. Stephen Lewis, who gave a speech to 700 people entitled "AIDS: Worldwide Emergency and Action Strategy."



THE OUTREMON

The UdeM land use project on the site of the Outremont marshalling yard won the Award for Planning Excellence in the Category of Urban Design awarded by the Canadian Institute of Planners. This honour, the only awarded in Quebec of the twelve conferred in 2007, underscores the high quality of the UdeM planning project designed by Groupe Cardinal Hardy in collaboration with Provencher Roy + associés architectes.

DISCOVERY OF THE FIRST BUILDING

Pointe-à-Callière's Archaeological Field School, launched jointly in 2002 by Pointe-à-Callière, the Montreal Museum of Archaeology and History and UdeM's Department of Anthropology, literally unearthed iron-cast evidence of the city's foundations. Digging under the building that houses the school on Place d'Youville, the archaeologists uncovered the remains of Fort Ville-Marie, the first French settlement in Montreal.

MED SCHOOL FOR ALL

The Université de Montréal launched a mini-med school that grew out of Les Belles Soirées and the Faculty of Medicine. Modelled on other Canadian mini-med schools, this new program offers a lecture series on topical medical subjects tailored to the general public.

AN INTERNATIONAL

In October, UdeM held the founding conference of the International Forum of Public Universities (IFPU). A UdeM initiative, IFPU brings together 22 public universities that are widely recognized for the importance they give to research and their contributions to societal development. The University of Beijing will host the next conference, to be held in November 2008.

A NEW FAMIL MEDICINE UNI

UdeM is the main partner of the Shawinigan Family Medicine Unit inaugurated in the fall of 2007. During its first year, the \$1.8 million project welcomed six resident physicians under the supervision of the Faculty of Medicine. The unit will allow these students to develop their versatility, an essential quality for doctors practicing in remote areas.



THREE PROMISING PROJECTS IN GENOMICS

Génome Quebec is injecting \$21.3 million in public and private funding through its program to foster joint private and academic initiatives. The three funded projects in collaborative genomics research are all directed by researchers attached to UdeM: Dr. Jean-Claude Tardif and Michael S. Phillips (Montreal Heart Institute), Daniel Lamarre and Sylvain Meloche (Institute for Research in Immunology and Cancer) and Dr. Rafick-Pierre Sékaly (CHUM).

UNIVERSITÉ DE MONTRÉAL | 2007 ANNUAL REPORT



A UNIVERSITY ALLIANCE

UdeM's International Centre for Comparative Criminology (CICC) joined forces with the new Centre of Excellence for Policing and Security at Griffith University in Australia. The Centre, which will receive AUS \$15 million in funding over five years, will work with a number of international experts in security and terrorism, including Benoit Dupont, a professor at the School of Criminology and researcher at CICC.

On September 24, 2007, Ségolène Royal delivered a lecture at the invitation of the Centre for International Studies at the Université de Montréal. The presidential candidate in the last French election spoke to an attentive audience of more than 1,000 and shared her views on the Francophonie, a theme dear to UdeM where more than 80% of its 6,000 foreign students come from French-speaking countries.

NEW SCIENTIFIC EWORKS FOR IRIC

The Institute for Research in Immunology and Cancer, one of the few Quebec centres to achieve the status of Centre for Excellence in Commercialization and Research, received \$18.7 million from the Canada Foundation for Innovation, \$7.5 million of which is earmarked for a project to identify therapeutic targets for clinical purposes headed by Dr. Guy Sauvageau.

Sylvain Cousineau, Marlène Bourque and Audrey Laberge of the Faculty of Environmental Design were members of the interuniversity student group Team Montreal that took part in the Solar Decathlon held in Washington. Their project, a building dubbed Lumen-Essence powered entirely by solar energy, earned them eighth place in this prestigious international contest.

Recognized as one of the first Canadian composers to fully exploit computer music resources, Professor Jean Piché of the Faculty of Music designed an interactive application, TamTam, that makes it possible to compose and interpret music in a group. TamTam software will be installed on the XO computers that could be distributed to 250 million students in developing countries through the One Laptop per Child project.

The Centre of Excellence for Early Childhood Development launched the Encyclopedia on Early Childhood Development online. This now virtual essential reference work was designed in collaboration with renowned international experts to facilitate access to knowledge on childhood development for health care professionals and the parents of children, from the time they are born to age five.

In May 2007, the Canadian Institutes of Health Research announced that \$217 million would be allocated to 589 health research projects across Canada. UdeM was awarded the lion's share, with 40% of all grants awarded in Quebec: \$31,171,308 for 59 research projects.



NeuroScience Canada awarded a grant of \$1.5 million dollars to pharmacology professor Louis-Éric Trudeau for his research project on the genes responsible for Parkinson's disease. This work will benefit from the latest scientific innovations to better understand how brain cells can regenerate.



It took four years of solid work for three professors in the Department of History, Dominique Deslandres, John A. Dickinson and Ollivier Hubert, to complete one of the most ambitious editorial projects in the humanities in the past decade in Quebec, Les Sulpiciens de Montréal -Une histoire de pouvoir et de discrétion, published by Fides.

A \$10 PROSTHESIS



For one of his projects to complete his studies in industrial design, Sébastien Dubois designed an ergonomic prosthesis that gives one-legged people motor skills that are almost equivalent to two-legged walking. This prosthesis can be made for \$10 in developing countries, where thousands of people are mutilated every year by antipersonnel land mines.

UNIVERSITÉ DE MONTRÉAL | 2007 ANNUAL REPORT UNIVERSITÉ DE MONTRÉAL | 2007 ANNUAL REPORT

FINANCIAL REPORT

SOURCES OF INCOME

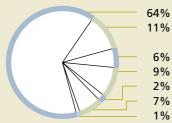
OPERATING FUNDS

OVER EXPENSES

72% Operating grant 12% Tuition fees 16% Other income

DISTRIBUTION OF EXPENSES

OPERATING FUNDS



\$ (13,994)

\$ (38,924)

\$ (7,891)

\$ (10,892)

64% Teaching and research
 11% Academic and research support services
 6% Administration
 9% Facilities management
 2% Scholarships

7% Self-funded services1% Debt service

TOTAL FUNDS – UdeM AND AFFILIATED SCHOOLS

AS AT MAY 31, 2007 (in thousands of dollars)

TOTAL FUNDS UdeM POLYTECHNIQUE HEC MONTRÉAL

REVENUE \$ 903,918 \$ 172,412 \$ 136,813

EXPENSES \$ 869,037 \$ 174,870 \$ 128,037

AS AT MAY 31, 2007											(in tho	usands of dollars
	OPF	GENERAL RATING FUNDS							DESIGN	ATED FUNDS	-	TOTAL FUND
	OPERATING FUNDS			Restricted fund	Capita	l assets fund	Endo	wment fund	DESIGN	Donations		IOIAL I OND
	2007	2006	2007	2006	2007	2006	2007	2006	2007	2006	2007	200
REVENUE	\$ 525,912	\$ 490,559	\$ 201,813	\$ 197,901	\$ 123,540	\$ 96,116	\$ 20,435	\$ 5,935	\$ 32,218	\$ 26,943	\$ 903,918	\$ 817,45
Quebec Ministry of Education, Leisure and Sport grant	380,439	349,487	19,700	20,335	48,773	45,343	_	_	_	_	448,912	415,16
Other grants and government contracts	_	_	136,197	135,848	1,028	1,159	_	_	_	_	137,225	137,00
Grants and contracts from other sources	_	_	45,916	41,718	1,458	183	_	_	_	_	47,374	41,90
Tuition fees	63,738	64,161	_	_	_	_	_	_	_	_	63,738	64,16
Student services	7,244	7,325	_	_	_	_	_	_	_	_	7,244	7,32
Physical education and sports centre	9,386	8,946	_	_	_	_	_	_	_	_	9,386	8,94
Ancillary services	21,509	20,533	_	_	_	_	_	_	_	_	21,509	20,53
Investment income	1,071	1,243	_	_	1,604	2,116	7,968	(648)	25	68	10,668	2,77
Unrealized gain (loss) in market value of investments	(75)	_	_	_	3,311	728	12,463	6,571	39	(51)	15,738	7,24
Donations	_	_	_	_	_	_	4	12	32,154	26,926	32,158	26,93
Capital expenditures financed by other funds	_	_	_	_	67,240	46,867	_	_	_	_	67,240	46,86
Other	42,600	38,864	_	-	126	(280)	_	_	_	_	42,726	38,58
EXPENSES	539,894	525,970	209,704	208,793	107,785	93,497	577	371	11,077	3,440	869,037	832,07
Teaching and research	350,526	339,033	180,927	182,228	_	_	_	_	_	_	531,453	521,26
Academic and research support services	58,839	59,397	_	_	_	_	_	_	18	1	58,857	59,39
Student services	7,644	7,077	113	89	_	_	_	_	_	_	7,757	7,16
Physical education and sports centre	10,095	9,383	_	_	_	_	_	_	_	_	10,095	9,38
Scholarships	8,259	8,068	28,664	26,476	_	_	_	_	_	_	36,923	34,54
Administration	31,767	33,503	_	_	_	_	512	306	2,259	2,326	34,538	36,13
Facilities management	47,238	48,902	_	_	_	_	_	_	_	_	47,238	48,90
Ancillary services	17,054	16,097	_	_	_	_	_	_	_	_	17,054	16,09
Debt service	4,604	3,178	_	_	39,240	36,024	_	_	_	_	43,844	39,20
Amortization of capital assets	_	_	_	_	64,031	59,143	_	_	_	_	64,031	59,14
Amortization of bond discount	_	_	_	_	828	920	_	_	_	_	828	92
Other contributions and allocations	3,868	1,332	_	_	891	2,276	65	65	8,800	1,113	13,624	4,78
Change in fair value of derivative financial instruments	_	_	_	_	915	(4,866)	_	_	_	_	915	(4,86
Write-down of capital assets intended for sale	_	_	_	_	1,880	_	_	_	_	_	1,880	
EXCESS (DEFICIENCY) OF REVENUE												
OVER EXPENSES BEFORE OTHER ITEMS	(13,982)	(35,411)	(7,891)	(10,892)	15,755	2,619	19,858	5,564	21,141	23,503	34,881	(14,61
Adjustments to the "Voluntary Separation Plan"	(12)	(176)	_	_	_	_	_	_	_	_	(12)	(1)
Write-off of amount receivable	-	(3,337)	_	_	_	_	-	_	_	_	-	(3,33
EXCESS (DEFICIENCY) OF REVENUE												
		÷ (== == s)										

UNIVERSITÉ DE MONTRÉAL | 2007 ANNUAL REPORT

\$ 15,755

\$ 2,619 \$ 19,858

\$ 5,564

\$ 21,141

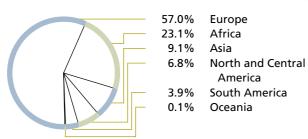
\$ 23,503

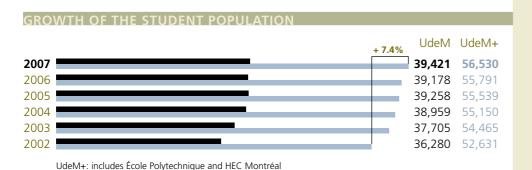
\$ 34,869 \$ (18,130)

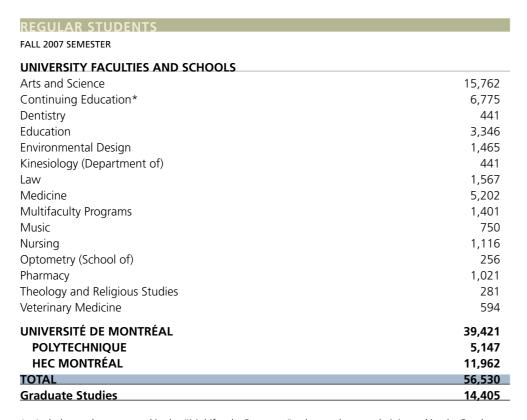
STUDENTS

5,692 international students from more than a hundred countries at UdeM and its affiliated schools.

In 2007, there were { DISTRIBUTION OF INTERNATIONAL STUDENTS BY CONTINENT



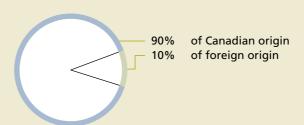




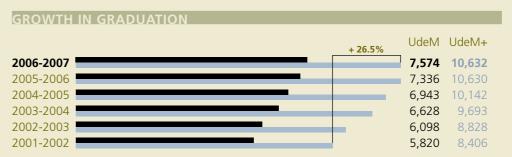
^{*} Includes students counted in the "Multifaculty Programs" column who are administered by the Faculty of Continuing Education. In the Fall 2007 Semester, the total number of these students was 997. However, they are included only once in the total.

CRADUATES

ALUMNI ORIGIN



I Of the 74,412 students who earned a diploma from UdeM between 1998 and 2007, 10% came from a country other than Canada.



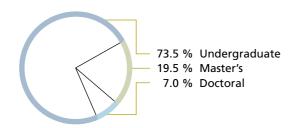
UdeM+: includes École Polytechnique and HEC Montréal

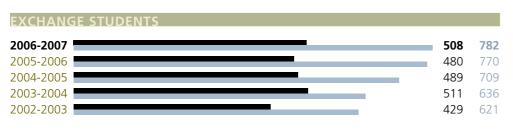
DEGREES AWARDED			
JUNE 1, 2006 TO MAY 31, 2007			
FACULTIES	BACHELORS	MASTER'S DOCTORA	
Arts and Science	2,155	751	134
Continuing Education	213	_	_
Dentistry	83	11	_
Education	407	255	17
Environmental Design	239	122	8
Graduate Studies (faculty programs)	_	145	13
Kinesiology (Department of)	80	14	4
Law	314	185	6
Medicine	515	395	71
Multifaculty Programs	312	_	_
Music	105	77	13
Nursing	376	70	3
Optometry (School of)	38	20	_
Pharmacy	151	93	6
Theology and Religious Studies	7	13	2
Veterinary Medicine	84	62	5
UNIVERSITÉ DE MONTRÉAL	5,079	2,213	282
POLYTECHNIQUE	673	347	54
HEC MONTRÉAL	1,146	825	13
TOTAL	6,898	3,385	349
GRAND TOTAL			10,632

This total does not include students who earned a module, an undergraduate or master's level microprogram, or an undergraduate certificate or major.

are enrolled in graduate studies, the highest proportion in Canada.







- UdeM exchange students
- International exchange students at UdeM

KILLAM RESEA	ARCH FELLOWSHIPS BY UNIVERSITY	
1968-2007		
Toronto I		112
UBC		48
UdeM I		44
Queen's		42
McGill I		41
York •		37
Laval		21
Waterloo		19
Ottawa 🛮		16

TEACHING PERSONNEL				
AS AT MAY 31, 2007				
	UdeM	POLYTECHNIQUE	HEC MONTRÉAL	TOTAL
Professors and Researchers Clinical Professors,	1,975	237	262	2,474
Clinical Lecturers	1,802	_	_	1,802
Lecturers, Clinical Instructors	1,425	410	496	2,331
TOTAL	5,202	647	758	6,607

NEW PROGRAMS, NEW KNOWLEDGE

UNDERGRADUATE

Bachelor's in Industrial Design

Bachelor's in Interior Design

Certificate in Cyber Investigation

Certificate in International Cooperation

Certificate in Plastics Processes

Certificate Leading to Accounting Professions

Major in Medieval Studies

Module "A Critical Approach to Christianity"

Module "Evaluation of Health Interventions"

Specialized bidisciplinary bachelor's in English and French Literatures

Specialized bidisciplinary bachelor's in Scriptwriting and Literary Creation

GRADUATE

Customized Master's in Social Administration

Doctorate in Psychoeducation

Doctorate in Rehabilitative Sciences

Executive Master of Business Administration (EMBA)

Master's in Rehabilitative Sciences

Microprogram in Public Health

Microprogram "Educational Scaffolding"

Microprogram "Palliative Care – End of Life"

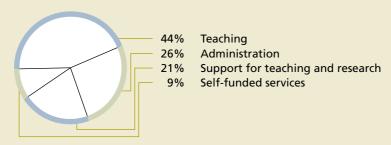
Microprogram "University Teaching of Health Sciences"

SGSD in Infection Prevention and Control

SGSD in Practical Theology (health, spirituality and bioethics)

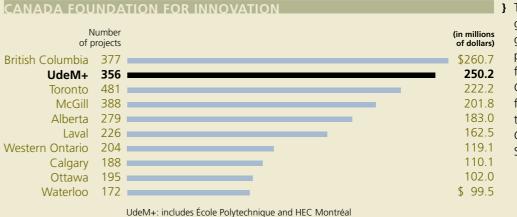
OUÉBEC RESEARCH FUNDS 2006-2007 (in thousands of dollars) FONDS DE LA RECHERCHE EN SANTÉ DU QUÉBEC 32,880 UdeM+ ■ 20,998 McGill ___ 15,341 Laval 7,563 Sherbrooke FONDS QUÉBÉCOIS DE LA RECHERCHE SUR LA SOCIÉTÉ ET LA CULTURE 6,966 3,879 UdeM+ ■ 3,543 UQAM _____ 1,941 Laval _____ McGill ____ FONDS QUÉBÉCOIS DE LA RECHERCHE SUR LA NATURE ET LA TECHNOLOGIE 5,955 4,958 UdeM+ 4,462 McGill _____ 1,672 Laval Sherbrooke ____ UdeM+: includes École Polytechnique and HEC Montréal

DISTRIBUTION OF ADMINISTRATIVE AND SUPPORT STAFF

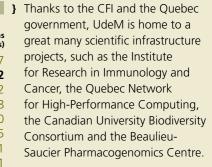


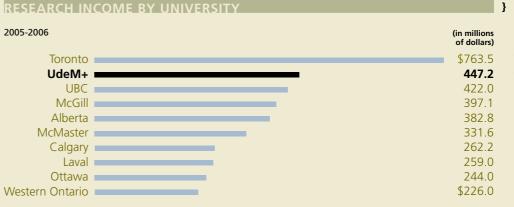
ADMINISTRATIVE AND SUPPORT STAFF						
AS AT MAY 31, 2007						
	UdeM	POLYTECHNIQUE	HEC MONTRÉAL	TOTAL		
Managers	343	70	51	464		
Professionals	919	90	147	1,156		
Technicians	1,155	155	103	1,413		
Clerical Personnel	432	220	181	833		
Trade and Service Personnel	336	120	57	513		
TOTAL	3,185	655	539	4,379		

LIBRARIES				
AS AT MAY 31, 2007				
HOLDINGS	UdeM	POLYTECHNIQUE	HEC MONTRÉAL	TOTAL
Volumes	2,498,479	281,281	363,584	3,143,344
Microforms and audiovisual				
documents	1,672,767	37,913	20,542	1,731,222
TOTAL HOLDINGS	4,171,246	319,194	384,126	4,874,566
SUBSCRIPTIONS				
Periodicals	25,576	6,431	23,828	55,835
Electronic periodicals				
only	14,257	6,246	17,402	37,905



Source: FCI, Summary of projects funded, as at November 2007





UdeM+: includes École Polytechnique and HEC Montréal

Source: Re\$earch Infosource 2007

} For the sixth time in seven years, UdeM has ranked 2nd among Canadian universities in terms of the volume of its research activities.

Canadian Institutes of Health Research Canadian Institutes of Health Research Natural Sciences and Engineering Research Council Canada Foundation for Innovation Canada Research Chairs Canada Research Chairs 19,343 Social Sciences and Humanities Research Council 14,249 Others 26,385 SUBTOTAL 260VERNMENT OF QUÉBEC Fonds de la recherche en santé du Québec Fonds de contrepartie FCI 9 193 Fonds québécois de la recherche sur la société et la culture Fonds québécois de la recherche sur la nature et les technologies Others 22,885 SUBTOTAL 22,885 SUBTOTAL 32,746 CORPORATIONS NOT-FOR-PROFIT ORGANIZATIONS FOREIGN ORGANIZATIONS 16,091 OTHERS 13,260	RESEARCH INCOME	
Canadian Institutes of Health Research Natural Sciences and Engineering Research Council Canada Foundation for Innovation Canada Research Chairs 19,343 Social Sciences and Humanities Research Council 14,249 Others 26,385 SUBTOTAL 194,043 GOVERNMENT OF QUÉBEC Fonds de la recherche en santé du Québec Fonds de contrepartie FCI 9 193 Fonds québécois de la recherche sur la société et la culture 8 364 Fonds québécois de la recherche sur la nature et les technologies 7 485 Others 22,885 SUBTOTAL 282,746 CORPORATIONS NOT-FOR-PROFIT ORGANIZATIONS 50,602 FOREIGN ORGANIZATIONS 13,260		(in thousands of dollars)
Natural Sciences and Engineering Research Council Canada Foundation for Innovation 26,229 Canada Research Chairs 19,343 Social Sciences and Humanities Research Council 14,249 Others 26,385 SUBTOTAL 194,043 GOVERNMENT OF QUÉBEC Fonds de la recherche en santé du Québec Fonds de contrepartie FCI 9 193 Fonds québécois de la recherche sur la société et la culture 8 364 Fonds québécois de la recherche sur la nature et les technologies 7 485 Others 22,885 SUBTOTAL 22,885 SUBTOTAL 32,746 CORPORATIONS 58,301 NOT-FOR-PROFIT ORGANIZATIONS FOREIGN ORGANIZATIONS 16,091 OTHERS 13,260	GOVERNMENT OF CANADA	
Canada Foundation for Innovation Canada Research Chairs 19,343 Social Sciences and Humanities Research Council 14,249 Others 26,385 SUBTOTAL 194,043 GOVERNMENT OF QUÉBEC Fonds de la recherche en santé du Québec Fonds de contrepartie FCI Fonds québécois de la recherche sur la société et la culture 8 364 Fonds québécois de la recherche sur la nature et les technologies 7 485 Others 22,885 SUBTOTAL CORPORATIONS 53,301 NOT-FOR-PROFIT ORGANIZATIONS FOREIGN ORGANIZATIONS 16,091 OTHERS	Canadian Institutes of Health Research	\$ 67,097
Canada Research Chairs Social Sciences and Humanities Research Council Others 26,385 SUBTOTAL GOVERNMENT OF QUÉBEC Fonds de la recherche en santé du Québec Fonds québécois de la recherche sur la société et la culture Fonds québécois de la recherche sur la nature et les technologies Others SUBTOTAL CORPORATIONS NOT-FOR-PROFIT ORGANIZATIONS FOREIGN ORGANIZATIONS OTHERS 19,343 14,249 14,24 19,34 14,249 14,24 14,249	Natural Sciences and Engineering Research Council	40,740
Social Sciences and Humanities Research Council Others 26,385 SUBTOTAL 194,043 GOVERNMENT OF QUÉBEC Fonds de la recherche en santé du Québec Fonds de contrepartie FCI Fonds québécois de la recherche sur la société et la culture Fonds québécois de la recherche sur la nature et les technologies Others SUBTOTAL CORPORATIONS NOT-FOR-PROFIT ORGANIZATIONS FOREIGN ORGANIZATIONS 16,091 OTHERS 13,260	Canada Foundation for Innovation	26,229
Others 26,385 SUBTOTAL 194,043 GOVERNMENT OF QUÉBEC Fonds de la recherche en santé du Québec 34 819 Fonds de contrepartie FCI 9 193 Fonds québécois de la recherche sur la société et la culture 8 364 Fonds québécois de la recherche sur la nature et les technologies 7 485 Others 22,885 SUBTOTAL 82,746 CORPORATIONS 58,301 NOT-FOR-PROFIT ORGANIZATIONS 50,602 FOREIGN ORGANIZATIONS 16,091 OTHERS 13,260	Canada Research Chairs	19,343
GOVERNMENT OF QUÉBEC Fonds de la recherche en santé du Québec Fonds de contrepartie FCI Fonds québécois de la recherche sur la société et la culture Fonds québécois de la recherche sur la nature et les technologies Others SUBTOTAL CORPORATIONS NOT-FOR-PROFIT ORGANIZATIONS FOREIGN ORGANIZATIONS OTHERS 13,260	Social Sciences and Humanities Research Council	14,249
GOVERNMENT OF QUÉBEC Fonds de la recherche en santé du Québec 34 819 Fonds de contrepartie FCI 9 193 Fonds québécois de la recherche sur la société et la culture 8 364 Fonds québécois de la recherche sur la nature et les technologies 7 485 Others 22,885 SUBTOTAL 82,746 CORPORATIONS 58,301 NOT-FOR-PROFIT ORGANIZATIONS 50,602 FOREIGN ORGANIZATIONS 16,091 OTHERS 13,260	Others	26,385
Fonds de la recherche en santé du Québec Fonds de contrepartie FCI Fonds québécois de la recherche sur la société et la culture Fonds québécois de la recherche sur la nature et les technologies Others SUBTOTAL CORPORATIONS NOT-FOR-PROFIT ORGANIZATIONS FOREIGN ORGANIZATIONS OTHERS 34 819 9 193 8 364 Fonds québécois de la recherche sur la nature et les technologies 7 485 22,885 SUBTOTAL 82,746 CORPORATIONS 50,602 FOREIGN ORGANIZATIONS 16,091 OTHERS	SUBTOTAL	194,043
Fonds de la recherche en santé du Québec Fonds de contrepartie FCI Fonds québécois de la recherche sur la société et la culture Fonds québécois de la recherche sur la nature et les technologies Others SUBTOTAL CORPORATIONS NOT-FOR-PROFIT ORGANIZATIONS FOREIGN ORGANIZATIONS OTHERS 34 819 9 193 8 364 FOREIGN ORGANIZATIONS 50,602 FOREIGN ORGANIZATIONS 16,091 13,260	GOVERNMENT OF QUÉBEC	
Fonds de contrepartie FCI 9 193 Fonds québécois de la recherche sur la société et la culture 8 364 Fonds québécois de la recherche sur la nature et les technologies 7 485 Others 22,885 SUBTOTAL 82,746 CORPORATIONS 58,301 NOT-FOR-PROFIT ORGANIZATIONS 50,602 FOREIGN ORGANIZATIONS 16,091 OTHERS 13,260		34 819
Fonds québécois de la recherche sur la nature et les technologies 7 485 Others 22,885 SUBTOTAL 82,746 CORPORATIONS 58,301 NOT-FOR-PROFIT ORGANIZATIONS FOREIGN ORGANIZATIONS 16,091 OTHERS 13,260	Fonds de contrepartie FCI	9 193
Fonds québécois de la recherche sur la nature et les technologies 7 485 Others 22,885 SUBTOTAL 82,746 CORPORATIONS 58,301 NOT-FOR-PROFIT ORGANIZATIONS FOREIGN ORGANIZATIONS 16,091 OTHERS 13,260	Fonds québécois de la recherche sur la société et la culture	8 364
SUBTOTAL 82,746 CORPORATIONS 58,301 NOT-FOR-PROFIT ORGANIZATIONS 50,602 FOREIGN ORGANIZATIONS 16,091 OTHERS 13,260		7 485
CORPORATIONS 58,301 NOT-FOR-PROFIT ORGANIZATIONS 50,602 FOREIGN ORGANIZATIONS 16,091 OTHERS 13,260	Others	22,885
NOT-FOR-PROFIT ORGANIZATIONS 50,602 FOREIGN ORGANIZATIONS 16,091 OTHERS 13,260	SUBTOTAL	82,746
NOT-FOR-PROFIT ORGANIZATIONS 50,602 FOREIGN ORGANIZATIONS 16,091 OTHERS 13,260	CORPORATIONS	58.301
FOREIGN ORGANIZATIONS 16,091 OTHERS 13,260	NOT-FOR-PROFIT ORGANIZATIONS	•
OTHERS 13,260		
15,250		•
SUBTOTAL 138.254	SUBTOTAL	138,254
		\$415,043

UdeM: \$356,629 École Polytechnique: \$45,830 HEC Montréal: \$12,584

AWARDS AND HONOURS

The following list provides an overview of the awards and honours conferred on the professors, researchers and students of the Université de Montréal and its affiliated schools in 2006-2007.

FONDS DE LA RECHERCHE EN SANTÉ DU QUÉBEC CAREER AWARD Éric Lacourse, researcher, Department of Sociology, Faculty of Arts and Science

FERNAND-SEGUIN SCHOLARSHIP 2007 Prix de la relève

honouring the new generation David Massé, graduating student, Certificate in Journalism, Faculty of Continuing Education

SOCIAL SCIENCES AND HUMANITIES RESEARCH COUNCIL OF CANADA

Aurora Prize

Vinh-Kim Nguyen, professor, Department of Social and Preventive Medicine, Faculty of Medicine

Postdoctoral Prize

Richard G. Delisle, Department of Philosophy, Faculty of Arts and Science

Queen's Fellowship

Marie-Ève Ouellet, doctoral student, Department of History, Faculty of Arts and Science

ACADÉMIE DES SCIENCES MORALES ET POLITIQUES, PRIX PAUL VIGNÉ D'OCTON (FRANCE)

Maurice Cusson, professor, School of Criminology, Faculty of Arts and Science

ORDRE DE LA PLÉIADE

Officer

André Bachand, honorary professor, Université de Montréal, and cofounder of the Association des universités partiellement ou entièrement de langue française

ORDRE DES ARTS ET DES LETTRES (FRANCE)

Philippe Poullaouec-Gonidec, professor, School of Landscape Architecture, Faculty of Environmental Design

ORDRE DES PALMES ACADÉMIQUES (FRANCE)

Officer

Marcel Fournier, professor, Department of Sociology, Faculty of Arts and Science

Knight

Daniel Pierre Kandelman, professor, Faculty of Dentistry

Arnaud Sales, professor, Department of Sociology, Faculty of Arts and Science

NATIONAL ORDER OF QUEBEC

Office

Guy A. Rouleau, professor, Department of Medicine, and director, CHU Sainte-Justine Research Centre

Pierre Legendre, professor, Department of Biological Sciences, Faculty of Arts and Science

Knight

Yvette Bonny, associate clinical professor, Faculty of Medicine, and pediatric haematologist at Hôpital Maisonneuve-Rosemont QUEBEC URBAN TRANSIT ASSOCIATION, ANTOINE-GRÉGOIRE PRIZE

Jean-Marc Rousseau, associate professor, Department of Computer Science and Operational Research, and co-founder of GIRO Inc.

MATHEMATICAL SCIENCES INSTITUTE, CARL HERZ PRIZE

Rémi Leclercq, student, Department of Mathematics and Statistics, Faculty of Arts and Science

2007 ASSOCIATION FRANCOPHONE POUR LE SAVOIR (ACFAS) AWARD

Prix Léo-Pariseau in Biology and Health Sciences

André Veillette, professor, Faculty of Medicine, and director, Molecular Oncology Research Unit at the Clinical Research Institute of Montreal

Prix André-Laurendeau
Lise Gauvin, emeritus professor, Department
of French Language Literatures, Faculty of
Arts and Science

Prix Desjardins d'excellence for research students (doctorate)

Marie-Hélène Breault, musicology student, Faculty of Music

QUEBEC MINISTRY OF EDUCATION, RECREATION AND SPORTS

Multimedia Category

Richard E. Tremblay, professor, Faculty of Medicine and Department of Psychology, Faculty of Arts and Science

Gilles Fortin, clinical assistant professor, Faculty of Medicine (mention)

Class Notes or Complementary Course Material category

François Chiocchio, assistant professor, Department of Psychology, Faculty of Arts and Science

Johanne Goudreau, assistant professor, Faculty of Nursing (mention)

2007 UNIVERSITÉ DE MONTRÉAL AWARD FOR EXCELLENCE IN TEACHING

Lecturer Category

Christiane Mayer, lecturer, Faculty of Pharmacy

 $\begin{array}{l} {\bf Assistant\ Professor\ Category} \\ {\it Marie\ Alderson},\ {\bf professor},\ {\bf Faculty\ of\ Nursing} \end{array}$

Associate Professor Category Fasal Kanouté, professor, Department of Psychopedagogy and Andragogy, Faculty of

Full Professor Category

Education

Jacques Lussier, professor, Department of Veterinary Biomedicine, Faculty of Veterinary Medicine PRIX DU QUÉBEC 2007

Prix Wilder-Penfield, *Jacques Yves Montplaisir*, professor, Department of Psychiatry, Faculty of Medicine

Prix Léon-Gérin, *Richard E. Tremblay*, professor, Faculty of Medicine and Department of Psychology, Faculty of Arts and Science

2007 LIZETTE-GERVAIS AWARD

Radio Category

Marie-Odile Marcoux-Fortier, Certificate in Journalism, Faculty of Continuing Education

Television Category

Martin-Frédéric Constant, Certificate in Journalism, Faculty of Continuing Education

2007 MARCEL-COUTURE AWARD

Benoît Melançon, professor, Department of French Language Literatures, Faculty of Arts and Science

INDUSTRIAL RESEARCH ASSOCIATION OF QUEBEC, PRIX RELÈVE The SEUR Project (Projet de sensibilisation aux études universitaires et à la recherche)

ROYAL SOCIETY OF CANADA

Academy of the Arts and Humanities

Monique C. Cormier, professor, Department
of Linguistics and Translation, Faculty of Arts
and Science

Johanne Lamoureux, professor, Department of Art History and Film Studies, Faculty of Arts and Science

Academy of Social Sciences Serge Brochu, professor, School of Criminology, Faculty of Arts and Science

Academy of Science *André Charette*, professor, Department of Chemistry, Faculty of Arts and Science

HONORARY DOCTORATES

Director, European Sales and Staffs Operations, Ford of Europe

Nicole Beaudoin

Alain Batty

President and CEO of The Quebec Business Women's Network Inc. and the Women Entrepreneurial Center of Quebec

Marcia Ann Boyd

Emeritus professor at the University of British Columbia

Francis Dhomont
French composer and musician

Sheila Fraser

Auditor General of Canada

Serge Godin
Founder and Chairman of the Board of CGI

Ralph E. Gomory

President of the Sloan Foundation

Gisèle Halimi

Lawyer and former Ambassador and Permanent Delegate of France to UNESCO

David Hubel

Emeritus professor at Harvard University and Nobel Laureate in Medicine (1981)

Jacques Landreville

President and CEO of Uni-Select Inc.

Michel Legrand

French composer and musician

 ${\it Joseph~Martin}$

Dean of the Faculty of Medicine at Harvard University and Professor of Clinical Neurobiology and Neurosciences

Zarin Mehta

President and general director of the New York Philharmonic

 $Albert\ Millaire$

Actor and director

Daniel Pauly
Director of The Sea Around Us Project and
the Fisheries Centre of the University of

British Columbia

Jacques Roubaud

Poet, mathematician and retired professor at the École des hautes études en sciences sociales of the Université Paris 10 Sandra M. Schneiders

Feminist theologian and professor of Graduate Theological Studies at Berkeley University in California

Howard H. Stevenson

Holder of the Sarofim-Rock Chair in Business Administration at Harvard Business School

Jean Tirole

Scientific Director of the Institut d'économie industrielle and Director of the Fondation Jean-Jacques Laffont

David Suzuki

Geneticist and environmentalist

Thierry Vandal

President and CEO of Hydro-Quebec

Simone Veil
Lawyer and Honorary President of the

Foundation for the Memory of the Shoah *Georges Vigarello* Professor at the Université Paris 5 and

specialist in the history of hygiene, health and bodily practices

Christian Vulliez International educational consultant

EMERITUS PROFESSORS



Michel Bergeron
Department of Physiology
Faculty of Medicine



Pierre Ciotola Faculty of Law



Colin H. Davidson
School of Architecture
Faculty of Environmental Design



School of Rehabilitation Faculty of Medicine

Luc Granger
Department of Psychology
Faculty of Arts and Science



Danielle Juteau
Department of Sociology
Faculty of Arts and Science



Andrée Lajoie Faculty of Law

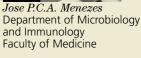


Louis Maheu
Faculty of Graduate and
Postgraduate Studies



Robert Melançon
Department of French
Language Literature
Faculty of Arts and Science







François Péronnet
Department of Kinesiology



Erik Schick
Faculty of Medicine



Michel Trahan
Faculty of Education



The name Des Groseillers joins the list of philanthropists who have funded chairs at UdeM, and not once but twice! In less than one year, the president of Brault & Martineau, Yves Des Groseillers, has financially supported two new research chairs. The first, the Roger-Des-Groseillers Chair in Hepatobiliary and Pancreatic Surgical Oncology, created in memory of his father with assistance from the CHUM Foundation, will study cancers of the liver, the pancreas, the bladder and bile ducts – forms of cancer that affect about 2,000 people every year in Quebec. The second, the Yves Des Groseillers and André Bérard Chair in Interventional Cardiology, is co-funded by the former president of National Bank, and further strengthens the Montreal Heart Institute's position in the field of interventional cardiology.

TARGETING LEUKEMIA

The Cole Foundation, a Montreal-based non-profit organization dedicated to advancing research, donated one million dollars towards the creation of a joint fellowship program at the Université de Montréal and McGill in support of leukemia research.

A GESTURE FO

In addition to a donation of securities, lawyer Gilles Pharand chose to give the Faculty of Law the \$25,000 he received as winner of the prestigious Canadian General Counsel of the Year Award. The Gilles Pharand Foundation will fund a mobility scholarship program for students wishing to enhance their knowledge of business law abroad.



Thanks to a donation from the Francis & Geneviève Melançon Foundation, last year UdeM awarded for the first time eight SHERPA scholarships in support of undergraduate students and two tenacity scholarships, which provide emergency assistance to master's and Ph.D. students.

MELANÇON FOUNDATION

Aeroplan is giving CERIUM wings. Canada's leading rewards program and loyaltybuilding company is donating \$380,000 to the Centre for International Studies at the Université de Montréal (CERIUM) over the next two Aeroplan miles.

TREATING BLINDNESS

In 2007, UdeM created the Charles-Albert Poissant Corneal Transplant Research Chair, the first chair exclusively dedicated to research into a treatment for blindness. The Chair's \$500,000 benefits from a personal donation of \$225,000 from Mr. Poissant.



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A CHAIR IN SPINA

Thanks to the generosity of Medtronic of Canada Ltd., the Hôpital du Sacré-Cœur de Montréal Foundation has donated \$1 million to the Faculty of Medicine for the creation of the Medtronic Chair in Spinal Traumatology. The new chair will be devoted to the development of clinical and fundamental research in the field of spinal disorders and will train residents and postdoctoral fellows.



Dr. Robert Patenaude, UdeM graduate and author of Survivre à la leucémie (Surviving Leukemia) raised \$75,000 for the benefit of the Institute for Research in Immunology and Cancer by participating in the Spring 2007 Bermuda One-Two Yacht Race.

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Massé Claude Massé, Ghislain Massicotte, Étienne Masson, Guy Mayrand, Andrée Mayrand-Wong, Cécile McDougall, Mary Lou McKay, Lyne McNeil, Jean

Méchoulan, Éric Meisels, Lori Meloche, Roger Meloche Sylvain Mercier, Monique Meunier, Jean Michaud, Julien Mignault, Richard Moisan, André Montminy, Anne

Montplaisir, Jacques-Yves Morin Fric Morin, Isabelle Moser-Verrey, Monique Mousseau, Normand Munger, Richard Mutlu, Marsel Newberry, Normand Nguyen, Bich Ngoc Nguyen, Sang Nguyen, Thi Ngoc-Diep Noreau, Pierre Normandeau, Robert

Normandeau, Sylvie Ouellet, Gilles Quellet, Nelson Papadakis, Athena Papineau-Couture, François Paradis, Carole Paradis, Olivier Parent, Jean-Pierre

Parent, José V. Parent, Stefan Patenaude, Robert Payette, Luc Pedrotti, Mark Pellerin, Gilles Pelletier, Jacques Pelletier-Hardy, Michèle Perreault, Claude Perreault, Michel Perreault, Sylvain Pham, Huan Phaneuf, André

Philibert-Larivée, Agathe Piché, Pierre Pirzadeh, Maneli Portelance, Vincent Poulin, Gilles Poulin, Pierre Prieto, Ignacio Provencher, Margot Prud'Homme, Robert Puchhammer, Jutta Quessy, Sylvain Raymond, Pierre A Raymond, Yves Raynault, Marie-France Reber, Christian

Regnaud, Michel Remise, Claude Rioux, Michel Rousse, Jacques Rousseau, Stéphane Rov. André Roy, Clermont Roy, Denis Roy, Denis-Claude Roy, Jean Roy, Louise Roy. Madeleine

Roy, Martin Roy, Sébastien Ryan, Paul Saad Fred Saint-Aubin, Yvan Salaün, Jean-Michel Saulnier, Diane Saulnier, Jean Savoie, Réjean

Schwartz, Isaac Schwartzwald, Robert Séguin, Robert Shapiro, Bernard J. Shore, Nathan Silbert, Richard Smith Richard Spacell, Elena St-Germain Sténhane

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St-Onge, Richard Talpis, Jeffrey Tardif, Alain Tardif Danielle Tardif, Jean-Claude Tétrault, Denis The Jean Rich Foundation The William and Nancy Turner

Foundation Théoret, Manon Théroux, Julie Thibault, Pierre Thouez, Jean-Pierre Traversy, Mary Célyne Travisano, Emilio Tremblay Luc Tremblay, Richard Max Trempe, Louis Trépanier, Luc Trudeau, Gilles Trudeau, Hélène Trudeau, Jean-Guy Trudeau, Michel Trudel, Jean Urbain, Carole Vaillancourt, Pierre-Louis Valiquette, Marc Vanier, Jacques Vargas-Schaffer, Grisell Veillette, Ginette Véronneau, Hélène Viau. Louise Vignault, François Vrins. André Waite, Patricia L.

PLANNED GIFTS BEQUESTS AND OTHER DIFFERED GIFTS

Allaire, Fleur-Ange

Weiss-Lambrou, Rhoda

Weiss, Alex

Witmeur, Ethel

Angers, Denise Asselin, Céline Asselin, Hedwige Avard, Jacqueline Bachand, Lise Barrette, Daniel Beaudet, Luce Beaulne-Weilbrenner, Renée Bédard, Madeleine Béland, François Bérard, André Bergeron, Caroline Bergeron, Michel Berthiaume, Guv Berthiaume, Johanne Bertrand, Marie-Andrée Besner, Lucie Bisson, André Bois, Pierre Bordeleau, Pierre Boucher, Jacques Boyer, Marcel Cabana, Thérèse Carrière, Serge Charbonneau, Raymond Cloutier, Guy Cormier, Monique Cropsal, Jean-Michel Custeau, Doris de Carufel, André de Montigny, Gérard Demers, Marthe Desroches, Monique C. Donohue, William B Doré Marcelle Doucet, Pierre Drolet, Danielle Ducharme, Jacques C Dufault, Michel Dufour, Jean-Marie Dupont, Lise Dupras, Josée Floc'h-Rousselle Gisèle Fradet-Gresset, Nicole Gagné, Pierre-Yves Gariépy, Michel Gauvin-Avard Lucienne Gélinas, Paul-Marcel Gélinas, Verna Marie Goyette, Bernard Gresset, Jacques Hopper, Christophe

Houle Jean-Pierre

Kendergi, Maryvonne Kérouac, Suzanne

Joanis, Marc

Lacoste, Paul

Lafond, Irène Lafortune Hélène Lamarre-Simonet, Marie Larivière, Carmen Larouche, Claire Le Marbre, Francyne Légaré, Jacques Levreault Yvon Marc-Aurèle, Lise Marlhioud, Alain Marquis, Rachel

Mathieu, Christiane Mathieu, François-Armand Mautner Rita Meloche, Roger Morazain, Marie-Claude Myers, Walter Nguyen, Hung Phong Nicole, Pierre Ogura, Haruo Ogura, Ikuko O'Toole, Mickey Paiement, Danielle T.

Papageorges, Constant Pélissier, Denise Pépin, Jean-Guy Peyrade-Cropsal, Thérèse Plamondon, Denise Poulin, Joseph-Claude Proulx, Diane Provencher, Margot Rhéault, Pierre Richer, Claude-Lise Robert, Jean-Claude

Robidoux, André Rooney, Edward F. Rousselle, Jean-Pierre Sabourin, Yvon Sauvageau, Guy Simonet, Pierre St-Laurent, Marc Stora, Michèle

Tardif, Danielle Thomas, Chantal Tremblay Quesnel, Carole Tremblay, Lucille Tremblay, Yolande Vadasz, Sergio Vaillancourt, Pierre-Louis

ESTATES

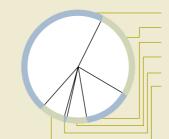
Fondation E.V.-Carier Fondation Nussia et André-Aisenstadt Succession Aimé-Roussin Succession Alexandre-Germain Succession André-Naud Succession Anne-Marie-Valois Besner Succession Arthur-Boyer Succession Carmen-Turgeon Succession Claude-Ryan Succession Dolores-Michaud Succession Gaston-Hérald Succession Geneviève-de la Tour Fondue Succession George-Cédric-Ferguson Succession Gérard-Parizeau Succession Gisèle-Des Groseilliers Succession Guy-Provost Succession Jeanne-Rourgeois Succession Jules-Deschênes Succession Lionel-Philippe

Succession Louise-Bordeleau Succession Marguerite-Jacques-Lemay

Succession Mary-A.-Williams Succession Maurice-Avard Succession Pierre-Paul-Langis Succession Pierrette-Proulx Succession Rachel-Laurence-Hansen Succession Raoul-D -Gadhois

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2006-2007



DONATIONS BY ALLOCATION

46% Chairs, teaching and research projects

26% Equipment

Scholarships, awards, student projects

6% Capital assets

1% Donations of books, documents and works of art

7% Other In 2006-2007, our students benefited from a total of \$2.1 million in charitable scholarships.

MARKET VALUE OF ENDOWMENT FUND

AS AT JUNE 30, 2007	(in millions of dollars)
2007	\$ 148.4
2006	119.7
2005	107.2
2004	94.2
2003	\$ 74.5

DONATIONS AND PLEDGES

2006-2007		
	GIFTS RECEIVED	NEW PLEDGES
University community	\$ 780,944	\$ 899,934
Corporations	16,281,869	13,797,646
Individual or Family Foundations	7,425,772	8,018,788
Public or Corporate Foundations	2,705,790	2,697,790
Friends	1,385,108	1,424,228
Estates	2,053,934	814,712
Alumni	1,519,462	2,943,469
TOTAL	\$ 32,152,879	\$ 30,596,567
2005-2006	\$ 26.927.471	\$ 21.351.647

UNIVERSITÉ DE MONTRÉAL | 2007 ANNUAL REPORT UNIVERSITÉ DE MONTRÉAL | 2007 ANNUAL REPORT





UNIVERSITÉ DE MONTRÉAL

Founded in 1878 and now a worldrenowned leader in research and higher learning, Université de Montréal boasts 13 faculties and 65 departmental units. Its affiliated schools, École Polytechnique and HEC Montréal, are among Canada's greatest. Deeply rooted in Montreal and dedicated to its international mission, Université de Montréal welcomes 56,000 students from around the world and awards more than 10,000 diplomas each year.

FACULTIES AND SCHOOLS

Faculty of Arts and Science

Faculty of Continuing Education Faculty of Dentistry Faculty of Education Faculty of Environmental Design Faculty of Graduate and Postgraduate Studies

Faculty of Law Faculty of Medicine Faculty of Music

Faculty of Nursing

Faculty of Pharmacy

Faculty of Theology and Religious Studies

Faculty of Veterinary Medicine

Department of Kinesiology

School of Optometry

AFFILIATED SCHOOLS

ÉCOLE POLYTECHNIOLIE

Founded in 1873, École Polytechnique is one of the largest engineering schools in Canada. It offers its 5,000 students a choice of more than a hundred engineering programs at all levels of study and provides a unique research environment.

EC MONTRÉA

HEC Montréal is Canada's very first business school. Founded in 1907, it celebrated its 100th anniversary last year under the banner theme "Always at the Forefront." It was the first business school in North America to have earned all three prestigious international accreditations: AACSB International (United States), AMBA (Great Britain) and EQUIS (Europe).

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Université de Montréal



The Université de Montréal, together with its affiliated schools, HEC Montréal and École Polytechnique, is Québec's foremost teaching and research hub in terms of student enrollment, research income and teaching staff.

2ND IN CANADA

The Université de Montréal is ranked second in Canada by Re\$earch Infosource, which rates universities according to their research income.

93RD IN THE WORLD

The Université de Montréal is the only Francophone university in North America to be rated among the world's top 100 universities by the *Times Higher Education Supplement*.

UNIVERSITÉ DE MONTRÉAL

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