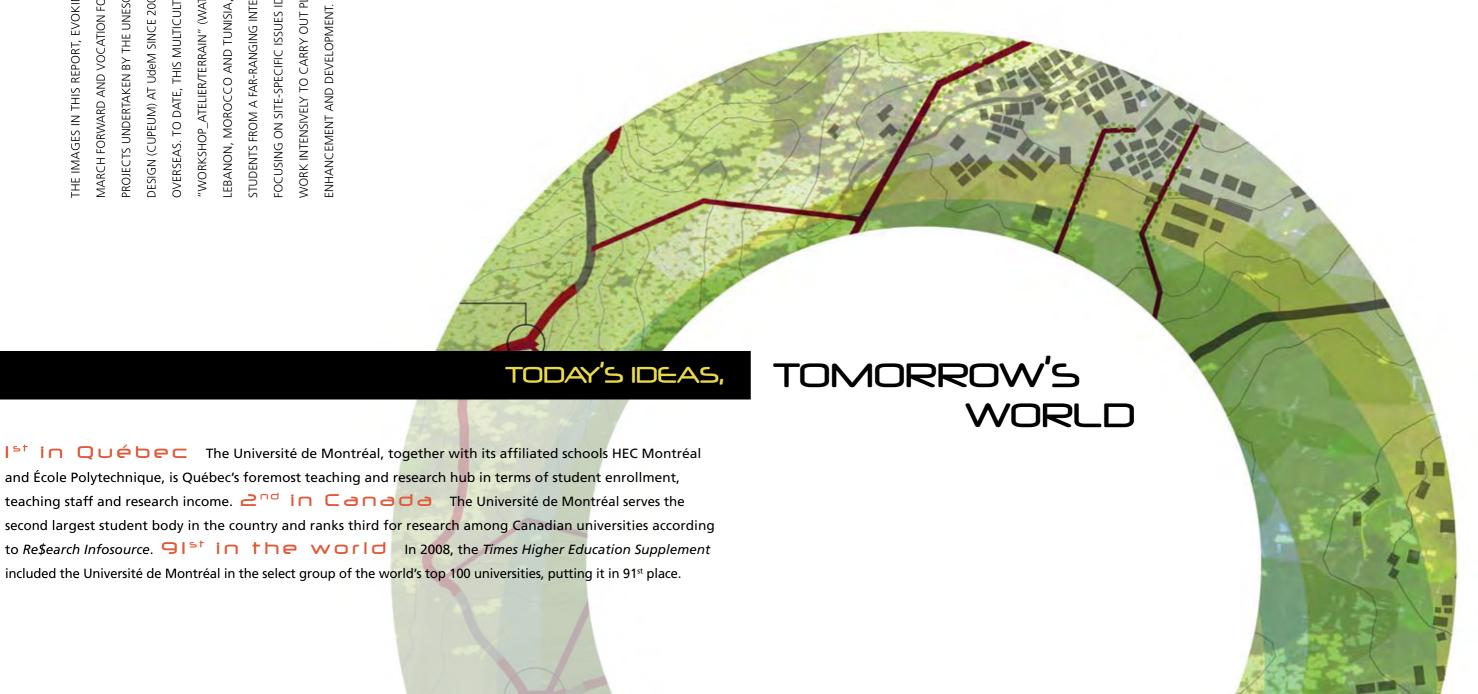


THE IMAGES IN THIS REPORT, EVOKING THE UNIVERSITÉ DE MONTRÉAL'S BOLD MARCH FORWARD AND VOCATION FOR OPENNESS, ARE DRAWN FROM INTERNATIONAL PROJECTS UNDERTAKEN BY THE UNESCO CHAIR IN LANDSCAPE AND ENVIRONMENTAL DESIGN (CUPEUM) AT Udem SINCE 2004. EVERY YEAR, CUPEUM RUNS A FIELD PROJECT OVERSEAS. TO DATE, THIS MULTICULTURAL, INTERDISCIPLINARY ACTIVITY ENTITLED "WORKSHOP_ATELIER/TERRAIN" (WAT) HAS BEEN HELD IN CHINA, SOUTH KOREA, LEBANON, MOROCCO AND TUNISIA, DRAWING TOGETHER PROFESSORS AND STUDENTS FROM A FAR-RANGING INTERNATIONAL SCIENTIFIC COOPERATION NETWORK.

FOCUSING ON SITE-SPECIFIC ISSUES IDENTIFIED BY CHAIR EXPERTS, THE STUDENTS WORK INTENSIVELY TO CARRY OUT PLANNING PROJECTS THAT MELD PRESERVATION, ENHANCEMENT AND DEVELOPMENT.







On the strength of many generations' support and hard work, Université de Montréal has joined the ranks of the world's great research universities. What a privilege it is to be associated with the future of this outstanding institution as Chancellor and President of its Board of Governors.

Université de Montréal is a unique institution and a remarkably valuable instrument for development. It is essential that this university become better known. Society as a whole must have a better grasp of UdeM's role and its needs, as we are facing a period of huge challenges.

Building an even stronger institution will require the support and solidarity of our university community. It will also mean enlisting the aid of those off campus who believe in our mission.

Our future will depend upon support for higher education and on our ability to attract and retain researchers, professors and students. Financing for universities is an issue that the University Board has been called upon to address – an issue both essential and impossible to ignore. Our very excellence depends on it.

We want a university that fully connects with the new knowledge sectors, a university that interacts with the economic, social and cultural worlds, a university that embodies the very best that Montréal has to offer. UdeM has the public interest at heart in times of prosperity and in times of crisis alike. All who defend it know UdeM as the custodian of an ideal and of values that are expressed through communication, humanism, curiosity and sharing.

To achieve this mission, Université de Montréal relies on the energy and accountability of competent administrators who are deeply aware of their responsibilities. UdeM has always sought out best practices; it was one of the first institutions to create board committees on governance, auditing, human resources and, more recently, land and property. More than ever, the work of these four committees, in concert with that of the Executive Committee, the Planning Committee (a shared mandate with the University Assembly) and the Promotions Committee, ensures sound governance. This structure makes the Board an effective and transparent instrument for the University.

I thank all Board members for the time, commitment and know-how they bring to the institution. Our success would not be possible without the presence and cooperation of these accomplished administrators.



UdeM ODYSSEY

The prime strength of our university lies in the people who are part of it and in the ideas and values we share.

Every time I visit an academic unit on our campus, I am reminded of the exciting projects under way, the hard work and ambition of our students and the commitment and excellence of our faculty. Each new edition of Alumni Month brings me the satisfaction of seeing our former students advance in every sector and at every level, infusing all they undertake with the spirit of our institution. Each and every day, I see our university shine.

Two international rating benchmarks have once again ranked UdeM – with its affiliated schools – as among the best universities in the world. The *Times Higher Education Supplement* included the Université de Montréal in the select group of the world's top 100 universities, ranking it at 91st place, up from 93rd spot last year. Meanwhile, Shanghai Jiao Tong University has ranked UdeM as among the world's best 100 to 150 universities.

With such a wealth of people and vision, UdeM is looking forward. For a society concerned about its future, UdeM will always seek to shed accurate light on issues and provide well thought-out solutions. A recent OECD report has once again made it clear: higher education, write the authors, benefits society as a whole through economic growth, social cohesion and civic values

To illustrate our institution's core ability to shape societal development, we have sought in this annual report not only to provide administrative data and review the year's activities but also to offer a candid outlook on the future. The members of our community have a definite taste and talent for such exercises in forecasting. These men and women – students, professors, employees, alumni and donors – look to the future on a daily basis and they have come back to us with a fascinating and multifaceted road map.

If the UdeM of tomorrow offers an appealing vision, if the path it has set out points to enviable success, this means it is well grounded in the present. For it could hardly look forward to the distant future without having first ensured it has a smoothly functioning organization for its 57,000 students, 7,000 professors and instructors and 700 teaching programs.

Université de Montréal is now better placed to embody and fulfil its mission. With knowledge and excellence, it has set its sails, and continues its odyssey.



SLEEP

TOMORROW

Julie Carrier is a professor in the Department of Psychology. She studies the effects of aging on sleep, alertness and biorhythms. She has also examined the relation between menopause and sleep disorders, the effects of caffeine, and the circadian rhythmicity of performance.

"Sleep is not a waste of time. Sleep is not some whim to which we succumb. We always suspected there was a link between sleep and health, and that link has now been established beyond any doubt. We are at the beginning of a period of discoveries. From now on, we know that chronic sleep deprivation – a condition that especially affects young people – has a negative impact on hormone regulation as well as on the immune and cardiovascular systems.

It is often said that it is possible to learn to sleep less without incurring real physiological or psychological consequences. Many people believe that it is possible for them to improve their productivity by cutting out a few hours of sleep. Recent studies show that these beliefs are erroneous; our quality of sleep has a direct influence on our productivity and our learning ability. The study of sleep is a very young science. It was only fifty years ago that the five stages of sleep were discovered. Over the last few years, important developments have added to our knowledge. I want to believe that by 2050, sleep hygiene will be as important as personal hygiene. What we have before us, for the next twenty-five years, is a colossal job of sensitization. At the same time, research will intensify. At the next conference on this subject, there will be more than 7,000 specialists, showing that there has been phenomenal growth in this field. In the future, much of this work will be carried out using an interdisciplinary approach. Science is waking up to the reality of sleep!"

MEDICATIONS OF

TOMORROW

Michel Bouvier is a full professor in the Department of Biochemistry of the Faculty of Medicine, director of the University Drug Research Group, and principal investigator at the Institute for Research in Immunology and Cancer (IRIC).

"We are at the beginning of a revolution. Tomorrow, drugs will quite accurately target the pathophysiology mechanisms we wish to treat. In the case of cancer, for example, the drugs we currently use destroy cells in a non-specific way; they attack the cancerous cells, of course, but also the healthy cells, resulting in very painful side effects. In the future, I believe this problem will be largely solved. New scientific developments now enable us to directly target the malfunctioning of certain proteins by means of mutated genes. The number of drugs available will increase since each one will be made for a very specific illness. For example, given that there are several forms of breast cancer, there will be several drugs to fight it.

The very first drugs in this new wave are starting to reach us. Because of the highly targeted way in which they act, costs associated with them are still high; this has to be corrected. Universities are very well placed to help. In a quarter century, institutions of higher learning will no longer be simply suppliers of knowledge but rather full partners in their own right in the development of medications, from the identification of the therapeutic target right through to clinical trials. At the Université de Montréal, the University Drug Research Group and the Institute for Research in Immunology and Cancer embody this new model. Within five to ten years,

we will probably experience our first great successes in the creation of new drugs."

PLURALISM OF

TOMORROW

Rachida Azdouz is Vice Dean of Studies and Development in the Faculty of Continuing Education. A psychologist and specialist in intercultural relations, she has contributed for nearly twenty years to current thinking on how different groups live together.

"Today, the university community still refers all too often to diversity as a problem to manage. Until recently, the university was a relatively homogeneous entity; now we find ourselves engaged in an accelerated process of diversification. What I hope is that tomorrow, we will have a university community that celebrates the wealth of its diversity instead of merely confronting diversity. To get there, we will need a vision that goes beyond good feelings and piecemeal measures. The period of familiarization has run its course; we must move on to the inclusion stage.

In 2030, we will be able to take pride in a genuine pluralism if diversity is reflected in all dimensions of the university community's life. We will have a student population whose makeup reflects that of society, with personnel and faculty drawn from various walks of life, programs in which intercultural and international dimensions are fully integrated, not simply "taken into account," along with flexible and varied teaching methods. The very concept of diversity will also have evolved. It will have been broadened; we will have stopped reducing it to its ethnic dimension. Diversity is also embodied in the arrival of young men in nursing or in full access to the campus for the handicapped. Even if Québec had no immigrants, we would be a pluralist society. It's better to experience diversity without talking about it than to talk about diversity without experiencing it. In 2030, I dare to believe that we will have progressed from talking to doing, and from doing to being. From respecting differences to building a new ethics of living together."



Jonathan Durand-Folco

Philosophy will have a role to play in this transformation. Philosophy is being called upon to decompartmentalize and begin playing a role in many aspects of society. This is in sharp contrast with 19th century philosophy, which confined itself to the study of pure ethics. We have seen a rapid growth of initiatives in ethics through which new fields of application are being explored: businesses ethics, environmental ethics and ethics in international relations.

THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TO THE PERSON NAMED IN COLUMN T

This new state of affairs will thrust many philosophers into a role as intermediaries between different discourses. Indeed, one of philosophy's strengths is to look at the cornerstones of a discipline and then determine what links it to another field of study. Such links can be explored between psychology, anthropology and sociology, for example. Philosophy does not seek solely to explain how things work or how they are presented. More than any other discipline, it has the ambition to answer the question, why? In a world where science, which is rather reluctant to examine itself, occupies such great space and exerts such power, new philosophers will help the philosophy of sciences to develop. Philosophy can advance an interpretation that takes ethical considerations into account; I am not among those who believe it is likely to break down upon contact with other fields of study. Quite the contrary. Over the past two centuries, philosophy has often been silenced or set aside. It is now overcoming this inferiority complex."



TOMORROW

Francis Livernoche will soon complete his first clerkship year in medicine. He already has a wealth of experience as an international-development worker assisting children in Haiti, a medical trainee fighting malaria and HIV-AIDS in Gabon and a participant in the Grands Amis Program.

"The recognition our society gives to international development work has passed an important milestone. Young people are increasingly aware of international cooperation projects, and that can only help advance human development, here and around the world. In the future, more development workers will have had tangible experiences in the field from their teenage years on, thanks to high-school and CÉGEP initiatives. It used to be that anyone seeking experience in international cooperation had to initiate the process themselves. Today, the number of high-school teachers and college instructors who run cooperation projects of their own has grown considerably. At the Université de Montréal, many medical students participate in the activities of the Social and International Action Committee, which awards grants to twenty-five students every year.

One initial effect of this marked trend among young people will be to make tomorrow's international cooperation workers more at ease and better integrated in the communities they serve. In 25 or 30 years, deeper ties will have developed and cultural exchange will be more of a two-way affair. In my opinion, too many foreign-aid workers – while highly qualified for the work they do – live in ivory towers, protected by an unnecessary security service, far from the people themselves. My dream would be to see the approach of the international cooperation community gain even greater importance in our society and become a matter of obligatory national service in some manner for people aged 16 to 24. Opening oneself to the world at that age can change the course of your life. It's so important to know there's something else out there."



RELIGION OF

TOMORROW

Olivier Bauer has served as a church minister in Europe and the United States. A professor in the Faculty of Theology and Religious Studies, he created a course that draws fascinating ties between the Catholic religion and Montréalers' venerated hockey team, the Montréal Canadiens.

"We can imagine that the progressive abandonment of established religions will continue in the years to come, often to the benefit of religions that are more responsive, more flexible, freer, and perhaps even wilder. In 2050, if one were to ask people in the street about their feelings concerning religion, it is quite conceivable that many more than today would admit to having no religion. Across the country, the proportion of those declaring no religious affiliation shot up by 70% between 1991 and 2001, rising to 5.4% of the population.

If I had to bet on the future, I would say that religions will show much more openness. Instead of seeking to gather a small core of very committed followers, as is the case of the Confessing Movement, they will, I believe, try to reach more people in varying degrees through what is known as a multitudinist approach. This will allow them to remain faithful to what inspires them while cultivating dialogue. In my opinion, Christian churches in the West will have to accept that they are no longer a common gathering point for all believers, that they no longer form a monopoly and that they are but one source of inspiration among many. I cannot absolutely guarantee that the world of religions is heading in this direction but in any case, I consider that it is my responsibility as a professor of theology to promote people's ability to accommodate differences in others, including those that are doctrinal in nature. What's essential, I believe, is the relationship that an individual maintains with God."

Marie Lambert-Chan is a writer and videographer for *Forum*, the Université de Montréal's weekly news magazine. She is in charge of the Forum video clip section, which has been a huge success since it was introduced in the spring of 2008.

"In 20 years, the mission of the news media will still be the same: to dig up news, check it out and present it as honestly as possible. It's the way this news is transmitted that will change. I believe many large newspapers will have given up on paper, altogether or in part, and instead move to online publishing, as the *Christian Science Monitor* did recently. This choice will not be dictated by the cost of paper but rather by an explosion in information technology as well as a progressive migration of advertising revenues to the Internet. Paper will not disappear, contrary to what many claim, but its reach will be limited from now on to specific market segments.

Media diversification, whether via the Internet, cell phones, podcasts or e-papers, is already forcing journalists to reconsider the ways they disseminate news. More and more newspapers are teaching their journalists how to use a camera and make video reports; that's the case of the Washington Post, which has been training nearly 200 members of its staff for some time now. Last year, the Thomson Reuters Group eliminated 140 writing jobs for journalists while creating 20 positions dedicated to video production. Some believe this shift is essential, pointing to estimates by ABI Research, for example, that a billion people will view videos on the Web by 2013. These developments provide us with a glimmer of promise. However, care must be taken to ensure that the quality of news is upheld – and even improves!"

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ARCTIC OF TOMORROW



Émile Bouchard and Josée Daigneault are both graduates of the Université de Montréal and UC Davis. Dr. Bouchard is a full professor in the Department of Clinical Sciences of the Faculty of Veterinary Medicine. Dr. Daigneault heads Technical Services at Pfizer Animal Health. After giving great thought to the contribution they wanted to make to society, they chose to make a planned gift to the Université de Montréal.

"Josée and I believe that the quality of education is what contributes most to a society's progress. Also, when we found out it was possible for us to give more to our alma mater by using the simple, transparent tax tools provided by the governments, we didn't hesitate. We decided to proceed by means of a life insurance gift. There are all kinds of benefits: the modest cost compared to the amount that will be given to UdeM, the immediate tax credits, and the life insurance benefits paid directly to UdeM without probate fees, among others.

For a member of our university community, the decision to make a planned gift goes beyond tax considerations. Our contribution, which will be paid to the Faculty of Veterinary Medicine, will help advance innovative ideas and modernize research and teaching methods. It will make it possible to train successors who will help our profession and alma mater alike to exert their influence. Even in our personal life, we have noticed the positive effect our donation has had; our children greeted this news with enthusiasm and pride and have even spoken about it with their friends.

Convinced that this type of donation is the way of the future for our Faculty, I readily accepted our Dean's offer to become Director of the Office of Development and Alumni Relations. Personal gifts, and particularly legacy gifts, offer promising perspectives for the generations that will follow us.'

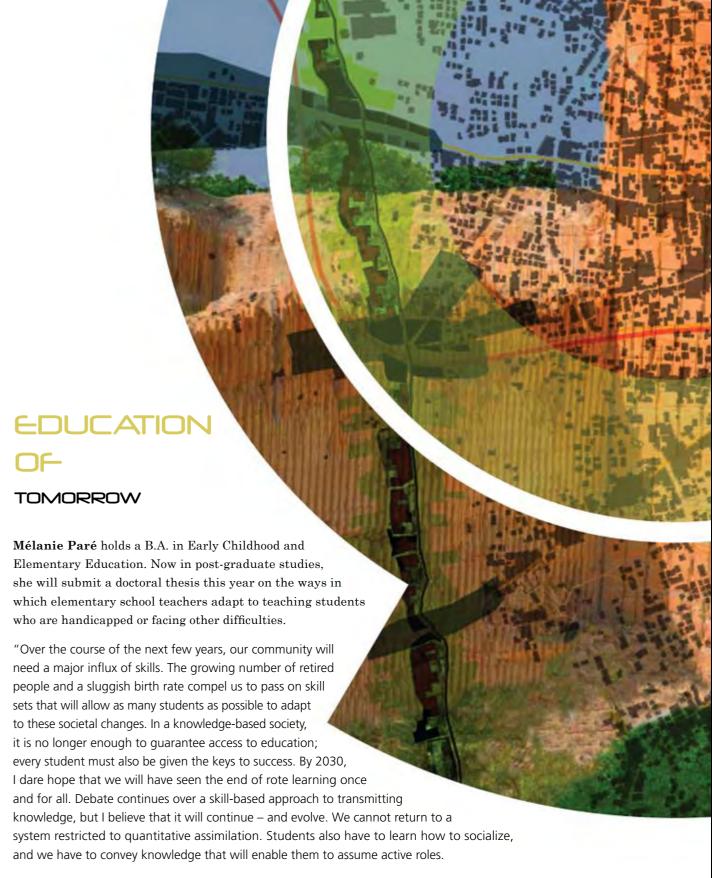
EYE OF

TOMORROW

Jean-Marie Hanssens is a dispensing optician. He is currently a graduate student in optometry while completing a Ph.D. in neuroscience. He is conducting research with Professor Jocelyn Faubert on the impact of lens distortion in glasses on posture and subjective discomfort.

"Laser surgery technology is continually evolving. Currently, more than 80% of people with some form of ametropia – myopia, hypermetropia and astigmatism – can be operated on thanks to Lasik (LAser in-Sltu Keratomileusis) surgery. It's quite conceivable that it will be possible in about twenty years to operate on nearly all ametropias. Similarly, it's reasonable to believe that we'll be able to slow down the development of degenerative illnesses that affect the vision of many old people.

It will be easier and easier to prevent certain problems thanks to genetic science and an ability to identify which molecules are involved. We will be able to reduce the incidence of disease by cross-checking certain information and informing parents who are at risk. Also, certain recent developments lead us to hope that one day we'll be able to give sight to the blind at birth. We are already experimenting with implanting chips in the retina that act like photo sensors and are connected to the visual cortex. The subjects are able to perceive lines or even shapes for the first time. Such operations will be most successful with young patients. And let's not forget aesthetics; human beings have always sought to enhance the attractiveness of the eye. In a guarter century, work on lenses will have made considerable progress; it will be possible to display images on our eyes very clearly – drawings, symbols, initials. Ocular tattooing on the whites of the eye could also become popular."



In a quarter century, schools will be smaller and closer to home. The huge impersonal structures designed to hold 3,000 students will probably be gone. The teacher/student ratio will be more reasonable. In addition, schools will have more power in their relationship with school boards. If I indulge my optimism, I would say that we will have successfully attacked the school drop-out phenomenon among young people. Above all, what has to be reduced is the length of time it takes for so many young people to earn their diploma. With more personalized relationships, a more inviting environment and better organization of the workforce, we'll get there."

ICEM 2008 THE YEAR IN REVIEW



IIMAL HOSPITAL

The Faculty of Veterinary Medicine inaugurated its University Veterinary Hospital Centre. The most modern in Canada, this unique medical complex provides care on a continuous basis, 24 hours a day and 365 days a year. Its two-pronged mission is to meet the clinical training needs of students in the Faculty of Veterinary Medicine while delivering professional services to animal owners, breeders and veterinarians.

KEY CERTIFICATION

Everyone at the Faculty of Medicine had cause to celebrate last June when Maisonneuve-Rosemont Hospital received the highest certification in stem cell transplantation of the Foundation for the Accreditation of Cellular Therapy. This important development will allow the foundations to be laid for a future centre of excellence.

UdeM AT THE OLYMPICS

Seven UdeM students donned Canada's colours at the Olympic Games in Beijing. The determination and authenticity required to reach such levels of athletic achievement have inspired our entire community and embody the excellence of UdeM.



Construction of new university campus facilities on the site of the Outremont rail yard took a big step forward with the release of a municipal analysis of the project's technical and financial feasibility. The City of Montréal, through its Major Projects Management Office, conducted a series of studies and analyses, taking into account two organizations dedicated the recommendations of the Office de Consultation Publique de Montréal (OCPM), among other considerations. The Office's report noted the value of the project, and its compliance with the broad goals of Montréal's economic development, urban and transportation plans.



ICHELLE BACHELET

Last June, Chilean President Michelle Bachelet attended the signing at UdeM of a cooperation agreement between the Centre of Excellence for Early Childhood Development (CEECD), based at the UdeM, and the Junta nacional de jardines infantiles (JUNJI) of Chile. The agreement between these to improving the quality of life of young children pertains primarily to the production of a Spanish version of the Encyclopedia on Early Childhood Development, created by Richard E. Tremblay's CEECD team.

RICOR, A CENTER OF EXCELLENCE

The Institute for Research in Immunology and Cancer (IRIC) at the Université de Montréal announced that it was awarded \$14.95 million for the creation of IRICoR, a Centre for Excellence in Commercialization and Research bringing together IRIC, the University Research Group on Medication and Maisonneuve-Rosemont Hospital. IRICoR's objective is to develop and commercialize new cancer fighting drug therapies. Strategic financing for IRICoR was granted by the Canadian government through the Networks of Centres of Excellence.

POLYSCI AT FIFTY

The Department of Political Science chose to make the most of its fiftieth anniversary by publishing a book examining the practice of political science in the 21st century. Twentyseven authors boasting more than 500 years of collective experience teaching and researching in the field of

political science joined forces to write La politique en questions. Published by Les Presses de l'Université de Montréal, it offers an overview of the major questions that define political science today.

OUISE ROY, OUR FIRST WOMAN CHANCELLOR

In October 2008, our university opened a new chapter in its history by naming the first woman ever to the post of chancellor, Louise Roy. Right from the start of her career, Ms. Roy has approached traditionally male professional fields with poise and confidence, blazing the way for a new generation of women leaders. Not content to be the first to break down these barriers, an admirable accomplishment in itself, she has raised governance and management to new levels.



ENVIRONMENTAL DESIGN

The Faculty of Environmental Design celebrated its 40th anniversary last December. Since its founding in 1968, the Faculty has trained more than 5,000 graduates. "We give our students the tools and knowledge that enable them to imagine the future and transform their environment to make it better," said Dean Giovanni De Paoli at the anniversary ceremony. "All facets of human life are affected by land development, which is why we attach such particular importance to the civic duties of our professions."

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GOING SOLAR

Some brilliant young engineers recently made the École Polytechnique a hot spot of interest by taking part in Australia's World Solar Challenge, the most prestigious solar car race in the world. The team intends to enter the race next October with an even more powerful racing car.

EPSUM MOVES FORWARD

The University Board named Dr. Richard Massé to the post of Director of the School of Public Health of the Université de Montréal (ESPUM). Formerly President and Chief Executive Officer of the Québec National Institute of Public Health, Dr. Massé begins a five-year mandate with ESPUM. The only institution of its kind in Québec, ESPUM seeks to improve public health at home and abroad while reducing social and health inequalities around the world.

GRADUATE STUDIES IN HEALTH SCIENCES

The Faculty of Graduate and Postgraduate Studies (FESP) inaugurated its Overview of Graduate Studies in Health, an activity for prospective graduate and postgraduate students in health-related fields. The initiative highlighted the range of interdisciplinary programs on offer as well as the strong reputations of the researchers and facilities that make UdeM such a cuttingedge research environment. Not only did this event bring together recognized specialists in a single location; this first edition offered a unique opportunity for students to become familiar with the resources available to them.



PRESTIGIOUS TENANTS

The top of the tower of the Roger-Gaudry Building, UdeM's beacon, recently became home to Roger and Polly, a young couple of peregrine falcons. Ernest Cormier, our campus's first architect and the great builder of pre-Quiet Revolution Québec, would surely be delighted to learn that the world's fastest living being (with dives clocked at 300 km/h) chose to reside atop one of his most beautiful achievements.

THE BEST, BY LAW

Maclean's magazine once again ranked UdeM's Faculty of Law first among faculties of civil law. In awarding this top rank to the law school, the publication took particular note of the following criteria: elite firm hiring, Supreme Court clerkships and the number of grads hired as members of other Canadian faculties.

OUR ARCHIVES IN GOOD HANDS

Last year, our Archives Division became the Archives and Document Management Department (SGDA). The SGDA's mandate includes managing active and semi-active documents as well as the historical files of all of the university's administrative and academic units. The new department also acquires archives from private sources that are deemed necessary for teaching, research and safeguarding the institution's history.

OUR LIBRARIES EXPANDING

UdeM's electronic library has benefited from a major expansion of its human and social sciences collections. The libraries make available to the public a vast array of digital content in these fields, including more than 2,400 scholarly journal titles, more than 8,000 music scores and more than 165,000 monographs.

OVERALL WELL-BEING

Québec university."

Activities offered by UdeM's well-being program Ma santé au sommet have stirred great interest within the university community. Physical training courses offered in cooperation with the Human Resources Department have become highly popular. The "Yoga-Pilates at Noon" workshops are also well attended. As the program got under way, it quickly became apparent that demand outpaced supply. There has also been mounting interest in the cooking workshops that take place in the Department of Nutrition building. According to sociologist Suzanne Laberge, a professor in the Department of Kinesiology, Ma santé au sommet is "the top healthpromotion program at any

IONOURS AT THE 28TH MEDICAL GAMES

UdeM played host to the 28th Medical Games. For the first time, all 17 of the country's medical faculties were represented. More than 2,444 students took part in the 30 sports and para-sport events. And for the second year, UdeM scored the most points, ranking first in the cheerleading category. The organizers did their utmost to minimize the environmental impact of the Games, providing reusable squirt bottles and composting, printing the Games program on recycled paper, and planting trees in an effort to make the event completely carbon-neutral!

OPTIMIZATION OF PERSON ALIZED TREATMENTS

The Montréal Heart Institute and Genome Québec announced the creation of the Centre of Excellence in Personalized Medicine (CEPMed). The goal of this project led by Dr. Jean-Claude Tardif, a professor in the Faculty of Medicine, is to develop approaches and methods that will optimize treatment and ensure a rapid and productive transition from the research stage to use in clinical practice. From its home base in UdeM's Beaulieu-Saucier Pharmacogenomics Centre, CEPMed will position Québec and Canada as world leaders in the optimization of personalized treatment.

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FINANCIAL REPORT

16% Other income

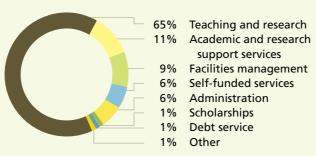
SOURCES OF INCOME

OPERATING FUNDS

70% Operating grant 14% Tuition fees

DISTRIBUTION OF EXPENSES

OPERATING FUNDS



TOTAL FUNDS – UdeM AND AFFILIATED SCHOOLS

AS AT MAY 31, 2008 (in thousands of dollars)

TOTAL FUNDS UdeM POLYTECHNIQUE HEC MONTRÉAL

REVENUE \$ 883,429 \$ 170,365 \$ 138,864

EXPENSES \$ 912,421 \$ 175,504 \$ 132,985

			Restricted fund		Capita	Capital assets fund En		dowment fund		Donations			
	2008	2007	2008	2007	2008	2007	2008	2007	2008	2007	2008	2007	
REVENUE													
Grant from Québec Ministry of Education, Recreation and Sports	\$ 388,459	\$ 380,439	\$ 25,364	\$ 19,700	\$ 52,874	\$ 48,773	\$ -	\$ -	\$ -	\$ -	\$ 466,697	\$ 448,912	
Other grants and government contracts	_	_	167,404	136,197	886	1,028	_	_	_	_	168,290	137,225	
Grants and contracts from other sources	_	_	42,765	45,916	544	1,458	_	_	_	_	43,309	47,374	
Tuition fees	77,944	71,984	-	<i>,</i> –	_	, <u> </u>	_	_	_	_	77,944	71,984	
Student services	7,457	7,244	_	_	_	_	_	_	_	_	7,457	7,244	
Physical education and sports centre	9,971	9,386	_	_	_	_	_	_	_	_	9,971	9,386	
Ancillary services	22,213	21,509	_	_	_	_	_	_	_	_	22,213	21,509	
Investment income	1,094	1,071	_	_	1,517	1,604	13,024	7,968	55	25	15,690	10,668	
Donations	-	-	_	_	-	-	.5,02 .	4	19,091	32,154	19,091	32,158	
Other products	36,499	34,523	_	_	1,218	126	_	_	-	52,154	37,717	34,649	
External sales	14,280	12,588	770	_	1,210	120	_	_	_	_	15,050	12,588	
External sales	557,917	538,744	236,303	201,813	57,039	52,989	13,024	7,972	19,146	32,179	883,429	833,697	
	557,917	538,744	230,303	201,813	57,039	52,989	13,024	7,972	19,140	32,179	005,429	833,097	
EXPENSES													
Teaching and research	371,773	358,291	194,624	180,927	_	_	_	_	_	_	566,397	539,218	
Academic and research support services	64,895	60,100	_	_	_	_	_	_	5	18	64,900	60,118	
Student services	7,132	7,644	2,459	113	_	_	_	_	_	_	9,591	7,757	
Physical education and sports centre	10,459	10,095	_	_	_	_	_	_	_	_	10,459	10,095	
Scholarships, graduate programs	7,734	8,259	28,799	28,664	_	_	_	_	_	_	36,533	36,923	
Administration	33,379	32,178	_	_	_	_	535	512	1,788	2,259	35,702	34,949	
Facilities management	53,404	50,570	_	_	_	_	_	_	_	_	53,404	50,570	
Ancillary services	17,560	17,054	_	_	_	_	_	_	_	_	17,560	17,054	
Debt service	4,764	4,604	_	_	38,853	39,240	_	_	_	_	43,617	43,844	
Amortization of capital assets	_	_	_	_	65,040	64,031	_	_	_	_	65,040	64,031	
Amortization of bond discount	_	_	_	_	546	828	_	_	_	_	546	828	
Other contributions and allocations	4,425	3,868	_	_	1,729	891	65	65	946	8,800	7,165	13,624	
Write-down of capital assets intended for sale	_	_	_	_	1,507	1,880	_	_	_	_	1,507	1,880	
	575,525	552,663	225,882	209,704	107,675	106,870	600	577	2,739	11,077	912,421	880,891	
SURPLUS (SHORTFALL) OF REVENUE OVER EXPENSES													
BEFORE THE FOLLOWING ITEMS	(17,608)	(13,919)	10,421	(7,891)	(50,636)	(53,881)	12,424	7,395	16,407	21,102	(28,992)	(47,194)	
Complaint settlement – Wage equity	(14,471)	_ /7F\	_	_	- (4.027)	2 211	(46,000)	12.462	-	-	(14,471)	- 15 720	
Unrealized gain (loss) in market value of investments	253	(75)	_	_	(1,037)	3,311	(16,008)	12,463	73	39	(16,719)	15,738	
Gain (loss) in fair value of derivative financial instruments	179	_	-	-	(8,814)	(915)		_		-	(8,635)	(915)	
	(0.4.5)	(4.7. 7.7.1)	40.000	(7.061)	(00.00-)	(5.4.05)	(5.75.5)	40.000	46	04.444	/ac	/55.55:	
SURPLUS (SHORTFALL) OF REVENUE OVER EXPENSES	(31,647)	(13,994)	10,421	(7,891)	(60,487)	(51,485)	(3,584)	19,858	16,480	21,141	(68,817)	(32,371)	
FUND BALANCES, BEGINNING OF YEAR	(96,280)	(83,759)	195,983	192,804	261,550	244,169	151,059	123,793	682	1,118	512,994	478,125	
Inter-fund transfers	428	1,473	12,522	11,070	2,178	1,626	1,573	7,408	(16,701)	(21,577)			
Capital expenditures financed by other funds	_	_	-	-	63,016	67,240	_	-	_	-	63,016	67,240	
FUND BALANCES, END OF YEAR	\$ (127,499)	\$ (96.280)	\$ 218.926	\$ 195.983	\$ 266,257	\$261.550	\$ 149.048	\$151.059	\$ 461	\$ 682	\$ 507.193	\$ 512.994	

STUDENTS

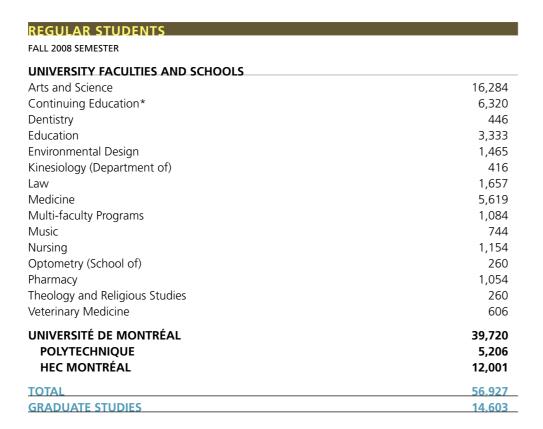
5,868 international students from more than a hundred countries at UdeM and its affiliated schools.

In 2008, there were { DISTRIBUTION OF INTERNATIONAL STUDENTS BY CONTINENT



- 58% Europe Africa 26%
- 9% Asia
- 5% North and Central America
- South America

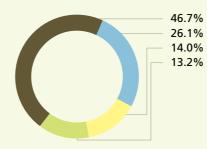
GROWTH OF THE STUDENT POPULATION + 4.5% UdeM UdeM+ 2008 39,720 56,927 2007 39,421 56,530 2006 39,178 55,791 2005 39,258 55,539 38,959 55,150 2004 2003 37,705 54,465 UdeM+: includes École Polytechnique and HEC Montréal



^{*} Includes students counted in the "Multi-faculty Programs" column who are administered by the Faculty of Continuing Education. In the Fall 2008 semester, the total number of these students was 982. However, they are included only once in the total.

CRADUATES

DEGREES AWARDED BY SECTOR

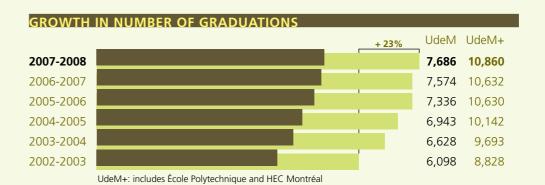


46.7% Social science Health science

Arts, literature and humanities

Pure and applied sciences

} Since 1998, more than 85,000 students have earned a degree from UdeM in disciplines covering all major fields of contemporary knowledge. Ten per cent of these students come from outside Canada.

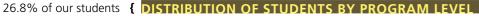


DEGREES AWARDED			
JUNE 1, 2007 TO MAY 31, 2008			
FACULTIES	BACHELORS	MASTER'S DO	CTORATES
Arts and Science	2,117	779	162
Continuing Education	219	_	_
Dentistry	82	12	_
Education	424	267	15
Environmental Design	247	126	5
Graduate and Postdoctoral Studies	_	20	_
Kinesiology (Department of)	101	9	5
Law	348	178	9
Medicine	547	544	77
Multi-faculty Programs	346	_	_
Music	88	71	21
Nursing	315	57	5
Optometry (School of)	41	16	_
Pharmacy	139	119	8
Theology and Religious Studies	12	11	6
Veterinary Medicine	87	48	3
UNIVERSITÉ DE MONTRÉAL POLYTECHNIQUE HEC MONTRÉAL	5,113 666 1,186	2,257 250 1,001	316 55 16
TOTAL	6,965	3,508	387
GRAND TOTAL			10,860

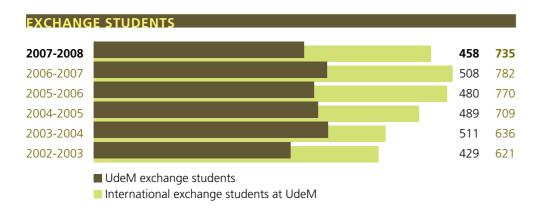
This total does not include students who earned academic recognition for a module, an undergraduate or master's level microprogram or an undergraduate certificate or major.

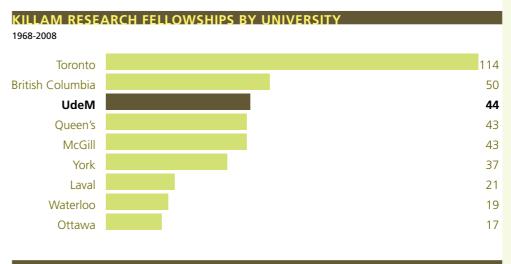
PROFESSORS

26.8% of our students are enrolled in graduate studies, the highest proportion in Canada.









TEACHING PERSONNEL AS AT MAY 31, 2008				
	UdeM	POLYTECHNIQUE	HEC MONTRÉAL	TOTAL
Professors and Researchers Clinical Professors,	2,013	238	266	2,517
Clinical Lecturers	1,873	_	_	1,873
Lecturers, Clinical Instructors	1,466	444	556	2,466
TOTAL	5,352	682	822	6,856

NEW PROGRAMS, NEW KNOWLEDGE

UNDERGRADUATE

Bachelor's in Biomedical Engineering

Certificate in Ecosystem Approaches to Human Health

Certificate of Teaching Qualification

Certificate in Relational Sales

Certification in Internal Security

Microprogram in Industrial Safety Engineering

Microprogram in Professional Practice - CGA

Minor in Digital Music

Minor in Music, Art and Society

Minor in Nursing

Module in Catalan Language and Culture

Module in Teaching Qualification

Module in Contemporary World Religions

GRADUATE

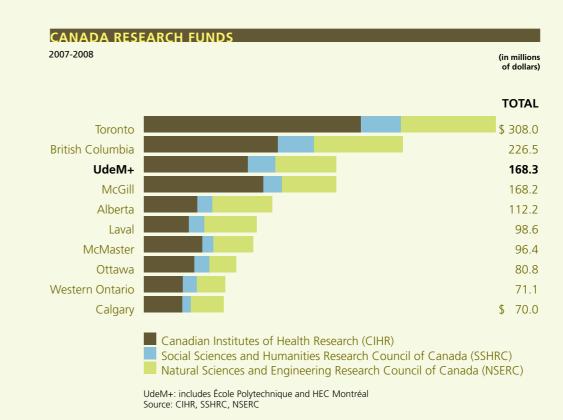
Master's Microprogram – Veterinary Medicine for Companion Animals

Ph.D. – Vision Sciences

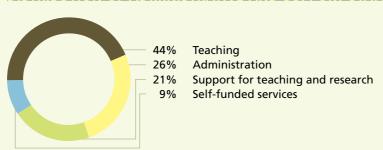
SGSD in Clinical Immunology and Allergy in Adults

SGSD in Clinical Immunology and Allergy in Children

SGSD in Developmental Pediatrics

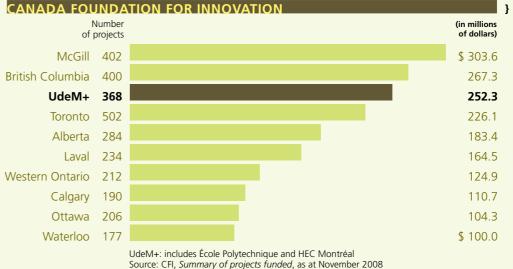


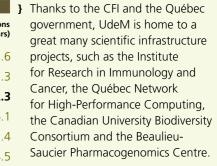
DISTRIBUTION OF ADMINISTRATIVE AND SUPPORT STAFF

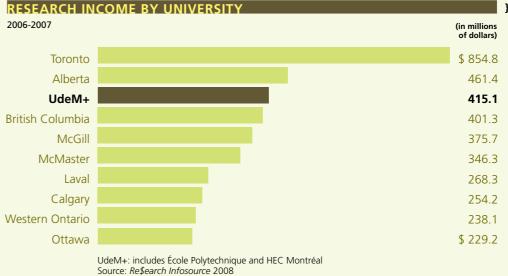


ADMINISTRATIVE AND SUPPORT STAFF								
AS AT MAY 31, 2008								
	UdeM	POLYTECHNIQUE	HEC MONTRÉAL	TOTAL				
Managers	371	77	55	503				
Professionals	973	99	137	1,209				
Technicians	1,149	140	107	1,396				
Clerical Personnel	439	200	173	812				
Trade and Service Personnel	333	124	58	515				
TOTAL	3,265	640	530	4,435				

LIBRARIES	
AS AT MAY 31, 2008	
HOLDINGS	UdeM
Volumes	2,529,449
Microforms and audiovisual documents	1,741,695
TOTAL HOLDINGS	4,271,144
SUBSCRIPTIONS	
Periodicals	30,727
Electronic periodicals only	21,506
Libraries	18
Computer workstations, laptops and digitization workstations	651
Seating capacity	3,808
Number of work areas	112
ACQUISITIONS	
Expenditures for acquisitions	\$ 9,061,056







} Since 2000, UdeM has ranked among the top three Canadian universities in research volume.

2007-2008	(in thousands
	of dollars)
GOVERNMENT OF CANADA	
Canadian Institutes of Health Research	\$ 66,414
Natural Sciences and Engineering Research Council	42,42
Canada Foundation for Innovation	34,549
Canada Research Chairs	21,150
Social Sciences and Humanities Research Council	15,73
Others	46,80
SUBTOTAL	227,074
GOVERNMENT OF QUÉBEC	
Fonds de la recherche en santé du Québec	32,845
Fonds de contrepartie FCI	14,06
Fonds québécois de la recherche sur la nature et les technologies	9,113
Fonds québécois de la recherche sur la société et la culture	8,329
Others	29,565
SUBTOTAL	93,919
CORPORATIONS	68,579
NOT-FOR-PROFIT ORGANIZATIONS	52,66°
FOREIGN ORGANIZATIONS	4,36
OTHERS	22,13°
SUBTOTAL	147.73
TOTAL	\$ 468.729

UdeM: \$403.1 million École Polytechnique: \$50.7 million } HEC Montréal: \$14.9 million

AWARDS AND HONOURS

The following list provides an overview of the awards and honours conferred on the professors, researchers and students of the Université de Montréal and its affiliated schools in 2007-2008.

BILL & MELINDA GATES FOUNDATION RESEARCH GRANT

Hugo Soudeyns, professor, Department of Microbiology and Immunology, Faculty of Medicine, and researcher, CHU Sainte-Justine

TRUDEAU SCHOLAR PRIZE

Alberto Vergara, student, Department of Political Science, Faculty of Arts and Science

Xavier Gravend-Tirole, student, Faculty of Theology and Religious Studies and the Université de Lausanne

CANADIAN FULBRIGHT SCHOLAR AWARD 2007-2008

François Vaillancourt, full professor, Department of Economics, Faculty of Arts and Science

CANADIAN STUDENT HEALTH RESEARCH FORUM

Gold Poster Award

Hania Kebir, student, Department of Microbiology and Immunology, Faculty of Medicine

Silver Poster Award

Julie Desjardins, student, Department of Psychology, Faculty of Arts and Science

Honourable Mention

Anteneh Argaw, student, Department of Biomedical Sciences, Faculty of Medicine

Mélanie Beaulieu-Bergeron, student, Department of Pathology and Cell Biology, Faculty of Medicine

Daniel-Robert Chebat, student, Department of Psychology, Faculty of Medicine

TRUDEAU FOUNDATION

François Crépeau, Scientific Director, CERIUM, and full professor, Faculty of Law

FONDATION QUÉBÉCOISE DU PATRIMOINE

2008 France-Gagnon-Pratte Grant Nacéra Krim, master's student, Institute of Urban Planning, Faculty of Environmental

MICHEL BERGERON FAMILY FUND

Scientific Popularization Contest Sabrina Gravel, student, Department of Microbiology and Immunology, Faculty of Medicine

2008 GRAND PRIX DU LIVRE DE MONTRÉAL

Catherine Mavrikakis, full professor, Department of French Literature

COMMUNICATIONS GAMES

The Université de Montréal delegation placed second in the 2008 Communications Games, a first for UdeM Communications students.

NATIONAL ORDER OF QUÉBEC

Pavel Hamet, full professor, Department of Medicine (Endocrinology and Genetics), Faculty of Medicine

Gloria Jeliu, full clinical professor, Department of Pediatrics, Faculty of Medicine

Michèle Stanton-Jean, visiting scholar, Public Law Research Centre

ORDER OF CANADA

Jean-Marie Dufour, professor emeritus, Department of Economics, Faculty of Arts and Science

UNIVERSITÉ DE MONTRÉAL ORDER OF MERIT

Yves Lamontagne, co-founder, Fernand-Seguin Research Centre, Louis-H. Lafontaine

2008 ASSOCIATION FRANCOPHONE POUR LE SAVOIR (ACFAS) AWARD

Prix Marcel-Vincent Maurice Tardif, full professor, Faculty of Education

2008 PRIX DU QUÉBEC

Prix Léon-Gérin

Jean-Marie Dufour, professor emeritus, Department of Economics, Faculty of Arts and Science

URGEL ARCHAMBAULT AWARD

James D. Wuest, full professor, Department of Chemistry, Faculty of Arts and Science

JACQUES ROUSSEAU AWARD

Pierre Hansen, professor, HEC Montréal

UNIVERSITÉ DE MONTRÉAL 2008 CULTURAL DIVERSITY AWARD

Isabelle Parisien, master's student, Front-Line Nurse Practitioner Program, Faculty of Nursing

2008 GENOME QUÉBEC AWARD

Category:

Biotechnology of Tomorrow Alain Moreau, associate professor, Faculty

of Medicine, clinician-scientist and head, Molecular Genetics Laboratory for Bone and Musculoskeletal Disorders, CHU Sainte-Justine Research Centre

MARIE VICTORIN AWARD

André Charette, full professor, Department of Chemistry, Faculty of Arts and Science, chairholder, Canada Research Chair in Stereoselective Synthesis of Bioactive Molecules, and chairholder, NSERC Industrial Research Chair in Stereoselective Drug Synthesis

2008 NMUN-DC AWARD

The 25 UdeM students who participated in the National Model United Nations simulation held at United Nations headquarters in New York, March 18 to 22, brought home five major distinctions.

Category:

Outstanding Delegation Award Ranked among the top 10 teams

Outstanding Position Paper Awards Won one of 10 prizes for the quality of position papers presented on a country's policy, in this case Russia

Category:

Committee Awards

Three subgroups earned a peer award voted on by all the participants in every workshop in the simulation

ROYAL SOCIETY OF CANADA

Humanities

Benoît Melançon, department head, Department of French Literature, Faculty of Arts and Science, and research director, Presses de l'Université de Montréal

Social Sciences

Isabelle Peretz, full professor, Department of Psychology, Faculty of Arts and Science

Mathematics and Physical Sciences Robert Emery Prud'homme, department head, Department of Chemistry, Faculty of Arts and Science

Life Sciences

André Veillette, director of research in molecular oncology, Institut de recherches cliniques de Montréal (IRCM), and chairholder, Canada Research Chair on Signalling in the Immune System

HONORARY DOCTORATES



André Desmarais President and Co-Chief Executive Officer of Power Corporation of Canada (PCC)



Paul Desmarais, Jr. Chairman of the Board and Co-Chief Executive Officer of Power Corporation of Canada PCC) and Chairman of the **Executive Committee of** Power Financial Corporation



Pierre Dufour Engineer and Executive Vice-President of Air Liquide Group



Alan J. Grodzinsky Professor at the Massachusetts Institute of Technology (MIT) and Director of the Center for Biomedical Engineering of the Massachusetts Institute of Technology (MIT)



Henri Borris Kagan Professor emeritus at the Université Paris-Sud d'Orsay



Bruno Latour Philosopher, Scientific Director at the Institut d'études politiques de Paris



Alain Mérieux President and Chief Executive Officer, BioMérieux



Donald Mitchell Professor in the Department of Psychology at Dalhousie



James Bruce Overmier Professor in the Department of Psychology at the University of Minnesota



Anne-Sophie Pic Head chef, La Maison Pic, Valencia



Alain Rey Editor-in-Chief, Le Robert Publications



John W. Stamm Professor emeritus in the Faculty of Dentistry at the University of North Carolina



Alain Storck Chemist and Director of the Institut National des Sciences Appliquées de Lyon



Lorraine M. Wright Professor emeritus in the Faculty of Nursing at the Jniversity of Calgary

SECRETARY GENERAL EMERITUS



Michel Lespérance General Secretariat

PROFESSORS EMERITUS



Albert Adam aculty of Pharmacy

Michel Bastarache

Tahar Ben Jelloun

Marc G. Caron

André Chagnon

Foundation

Paul Claval

Writer, poet and essayist

Professor at Duke University.

where he holds the James B

Duke Chair in Cell Biology

Chairman of the Board of

Professor emeritus of

aris IV-Sorbonne

Sir John Daniel

Marie Deschamps

of Learning

of Canada

geography at the Université

President and Chief Executive

Justice of the Supreme Court

Officer, Commonwealth

he Lucie and André Chagnon

Court of Canada

Former Justice of the Supreme



André De Léan Faculty of Medicine



Jean-Marie Dufour Department of Economics Faculty of Arts and Science



Réal Lallier Faculty of Veterinary Medicine



Michel Longtin Faculty of Music



Iean-Claude Marsan School of Architecture Faculty of Environmental



Robert Kessler Martin Department of English Studies Faculty of Arts and Science



Anthony F.J. Moffat Department of Physics Faculty of Arts and Science



Claude Montmarquette Department of Economics Faculty of Arts and Science



Adrian Popovici Faculty of Law



Nicole Ricard aculty of Nursing



Faculty of Arts and Science Élisabeth Schulze-Busacker

Department of Linguistics



Patrick Vinay Faculty of Medicine

DONORS





A donation of almost \$115,000

to the Faculty of Environmental

Design from Groupe Cardinal

Hardy architects, real estate

developer Prével and design

firm Conceptions Rachel-Julien

will support academic activities

excellence in housing. The gift

boosts total contributions from

the three firms to a total of

and finance a scholarship of

REATHING BETTER

Québec's only lung transplant program got a major boost from Mr. Alfonso Minicozzi and his family in 2008. In turn, the Thoracic Surgery Research Foundation of Montreal set up a research chair in their name. The Minicozzis have been deeply involved in the development of thoracic surgery at the CHUM, not only through their contributions to the Foundation's philanthropic activities but also thanks to the leading role they have played in publicizing this cause. The Alfonso Minicozzi and Family Chair of Thoracic Surgery and Lung Transplantation will help preserve and expand CHUM's lung transplant program through the training of new students, with a special focus on young surgeons. It will also support critical research on graft preservation and post-transplantation pulmonary edema. Among its activities, the Chair will set up an immuno-suppression program to reduce risks of acute chronic post-transplant rejection and a lung transplant program for living and family donors.

RIENDS OF UofM

Friends of the University of Montreal, which seeks to raise UdeM's profile in the United States and strengthen ties with alumni there, is busy working from its New York offices to build upon groundwork laid in 2006. Generous donations allowed Friends of UofM to raise more than \$41,000 over the past two years – money that allowed it to offer its first grants to American students at UdeM. On behalf of those students and all volunteers in the Friends' activities, UdeM offers its wholehearted thanks.

Department of Economics from 1979 through 2007, made a planned gift of \$1 million to UdeM. A ceremony was held in his honour to acknowledge his generosity. Best known for his contributions to the fields of applied and theoretical econometrics, Mr. Dufour is a leading authority in the field. He is the author of 100 books and scholarly articles, the first recipient of the Canadian Economics Association's John Rae Prize, the first Quebecer to be awarded the Killam Prize in Social Sciences and a two-time recipient of the Prix Marcel-Dagenais of the Société canadienne de science économique. His generosity will help support and develop the exceptional teaching and research staff at UdeM's Department of Economics. Already well known for the quality of its research and teaching programs, the Department has trained leaders who have had a major national and global impact

LANNED GIFT

Economist Jean-Marie Dufour,

a professor emeritus in UdeM's

CIFI SAYS THANK YOU

Founded by Richard Ingram and his wife Satoko, the Newton Foundation made a \$250,000 contribution to the Faculty of Nursing, allowing for the launch of new activities at the Centre for Innovation in Nursing Education (CIFI), whose mission is to develop, evaluate and disseminate innovative methods for teaching best practices in the field.

STUDENTS SUPPORT UdeM

The Fund for the Improvement of Student Life got off to an impressive start in the fall of 2008, raising \$654,000. Financed through voluntary contributions when students pay their tuition fees, the Fund seeks to improve student life by creating common areas, awarding accessibility grants and spearheading other projects dear to the community.



HE GIFT OF MUSIC

Financial support to the Faculty of Music from Sophie Desmarais, ambassador of the Université de Montréal's Big Band, financed several outreach and recruitment activities last year - including a concert at the International Association for

Jazz Education conference in Toronto, the recording of an album entitled UdeM Jazz, a series of CÉGEP concerts and a visit to the Faculty of Music from the internationally renowned singer and teacher Carol Welsman. Ms. Desmarais' support also allowed three jazz students to receive study grants.

STEADFAST LOYALTY

more than \$150,000.

André Bolduc is the perfect example of a graduate who believes in his alma mater. A graduate from the School of Pharmacy graduate, he has been a regular donor for more than 35 years, providing key support for the faculty and its numerous initiatives and travelling frequently from his home in Mont-Laurier to take part in a variety of UdeM activities. Most of his gifts – which have now reached about \$27,000 have gone to the Dean's Circle Fund. Mr. Bolduc sees the gifts as a way to express his gratitude for the excellent training he received at UdeM.

PHILANTHROPIC CHAIRS

Alfonso Minicozzi Family Chair in Thoracic Surgery and Lung Transplantation André Aisenstadt Chair

Association of Blood Donation Volunteers - Héma-Québec -Bayer Chair in Transfusion Medicine

AstraZeneca Pharmaceutical Chair in Respiratory Health Aventis-Pharma Pharmaceutical Chair in Medication Use

Beaulieu-Saucier Chair in Pharmacogenomics Bell – Caisse de dépôt et placement du Québec Chair in Experimental Economics Bell Chair in Industrial

Economy Bell Chair in Interdisciplinary Research on Emerging Technologies

Cancer Research Society -Guzzo Research Chair in **Environment-Cancer** Casavant Chair in Neuropsychology

CDMA Pharmaceutical Chair in Population Pharmacokinetics Chair in Arthritis Research Chair in Business Law and International Commerce Chair in Ethnic Relations Chair in Landscape and

Environmental Design Chair in Pharmacology (Merck Frosst Canada Inc.) Chair in Poultry Research Chair in Prostate Cancer Chair in Religion, Culture

and Society Chair in Scleroderma Chair in Toxicological Risk Analysis for Human Health Charles-Albert Poissant Corneal Transplant Research Chair CIBC Chair in Breast Cancer Research

Claude-Bertrand Chair in Neurosurgery CN Chair on Intermodal

Transportation Colonel Harland Sanders Chair in Vision Sciences

Desjardins Chair in Nursing Care for Families and the Elderly Doctor Sadok Besrour Chair in Family Medicine

Eli Lilly Canada Research Chair in Schizophrenia Jean-Guy Sabourin Family Pharmaceutical Chair

in Women's Health Louis Boivin Family Pharmaceutical Chair on Drugs, Pregnancy and Lactation

François-Karl Viau Chair in Pediatric Oncogenomics GlaxoSmithKline (GSK) Chair in Optimal Management of Chronic Diseases

Hans-Selye Research Chair (Bristol-Myers-Squibb) Industrial Alliance Research

Chair on Leukemia J.W. McConnell Family Foundation Chair on American Studies

Jean Monnet Chair in European Integration Jean-Louis Baudouin Chair in

Civil Law Jeanne and J.-Louis Lévesque Chair in Immunovirology and

Transplantation

L.-R. Wilson Chair in Information Pfizer, Brystol-Myers Squibb, Technology and Electronic Commerce Law

Leopoldine A. Wolfe Chair in Clinical/Translational Research in the Prevention of Blindness from Age-Related Macular Degeneration LexUM Chair in Legal Data

Processing Lucie and André Chagnon

Teaching Chair on the Integrated Approach to Prevention Marcel and Rolande Gosselin

Foundation Chair in Thoracic Oncology

Marcel and Rolande Gosselin Research Chair in Fundamental and Applied Cognitive Neurosciences of the Autistic Spectrum

Marie-Lou and Yves Cotrel Chair in Orthopedic Research of CHUM and the Université de Montréal

Medtronic Chair in Spinal Traumatology Michal and Renata Hornstein

Heart Surgery Chair Michel Saucier Chair in Geriatric Pharmaceutical Care Notarial Chair

Novartis - Canadian Liver Foundation Chair in Hepatology Paul David Chair in Cardio-

vascular Electrophysiology Pfizer Chair in Atherosclerosis Pfizer Chair in Clinical/ Translation Research on HIV

SmithKline-Beecham, Eli-Lilly Chair in Psychopharmacology Philippa and Marvin Carsley Cardiology Chair

Philippe Pinel Chair in Legal Psychiatry and Biomedical Ethics

Power Corporation of Canada Chair in Physiological Sciences Research Chair in Meat Safety Research Chair in Movement Sciences of the CHU Sainte-Justine and UdeM

Research Chair in New Nursing Practices

Roger Des Groseillers Chair in Hepatobiliary and Pancreatic Surgical Oncology Sanofi-aventis Pharma Chair

in Ambulatory Care Saputo Chair in Biomedical Dairy Product Development Scotiabank Chair in Diagnosis and Treatment of Breast Cancer Shire Chair in Nephrology and

Renal Transplantation and Regeneration Study and Research Chair in

Teaching Science and Technology in Schools and Colleges Université de Montréal

Orthopedics Research Chair at Sacré-Cœur Hospital Yves Des Groseillers and André

Bérard Chair in Interventional Cardiology

3○ UNIVERSITÉ DE MONTRÉAL I 2008 ANNUAL REPORT

CUMULATIVE GIFTS OF \$10M AND MORE

ENTERPRISES

Fondation J. Armand Bombardie Fondation I A DeSève Fondation Marcelle et Jean Coutu Hydro-Québec I W McConnell Family Foundation Power Corporation of Canada (The Paul Desmarais family)

CUMULATIVE GIFTS OF \$5M TO \$9,999,999

Fondation de l'Institut de Cardiologie de Montréal Fondation du CHUM Fondation J.-Louis Lévesque Fondation Marcel et Rolande Gosselin

Pfizer Canada inc Saucier, Michel et Beaulieu, Gisèle Silicon Graphics inc.

CUMULATIVE GIFTS OF \$1M TO \$4,999,999

FOLINDATIONS **ENTERPRISES**

Anonymous Apotex Foundation AstraZeneca Canada inc Baxter Corporation Bell Canada BMO Financial Group Bourse Claude Bertrand Bristol-Myers Squibb Canada Inc. Cancer Résearch Society Inc. Carsley, Marvin Chambre des notaires du Québec CIBC bank Colonel Harland Sanders Charitable Canadian Council for Research in Disease Managen

Covidien Dentsply Canada Ltd. Des Groseillers, Yves Eli Lilly Canada Inc. Fédération des producteurs de porcs du Québec Fondation de l'Hôpital du Sacré-Coeu Fondation de l'Hôpital Maisonneuve-Rosemont Fondation des gouverneurs

Fondation Héma-Ouébec Fondation Lucie et André Chagnon Fondation pour la recherche en chirurgie GlaxoSmithKline Inc. Hôpital du Sacré-Coeur de Montréal Hornstein Michal

IBM Canada Ltd. Industrial Alliance Insurance and Financial Services Inc Joseph C. Edwards Foundation Merck Frosst Canada Mille et un métiers Inc. Morris and Rosalind Goodmar Family Foundation Mouvement des caisses Desjardins National Bank of Canada

Novartis Pharma Canada inc. Pharmascience inc **RBC** Financial Group Rio Tinto Alcan inc Sanofi-aventis Saputo inc. Scotiabank

Shire Canada inc. Mariorie and Gerald Bronfman Société de sclérose systémique Foundation (sclérodermie) du Québec inc. Newton Foundation Ollier Marie-Louise Phyllis Lambert Foundation Picard Jean H

CUMULATIVE GIFTS OF \$500,000 TO \$999,999

Desiardins Financial Security

ENTERPRISES

Bérard, André

Charron, André

Lafontaine

Petro-Canada

Standard Life

Poirier, René

Pro Doc Itd

SITO Inc

Xstrata

Molson Foundation

Groupe SNC-Lavalin Inc

Jarislowsky Foundation

TD Bank Financial Group

Teva / Novopharm

Ville de Montréal

The Cole Foundation

The Wilson Foundation

Weisstub, David Whittome Irène **CUMULATIVE GIFTS**

Saint-Hilaire, Gisel

Sauvageau, Guy Tardif Rita

OF \$10,000 TO \$99,999

Beauchamp, Gilles

Beauchamp, Gilles

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Stora, Michèle Tardif, Danielle Thomas Chantal Tremblay, Lucille Tremblay, Yolande remblay-Lamer, Danièle

Tremblay Quesnel, Carole Turcotte, Danielle Vadasz, Sergio Vaillancourt, Pierre-Louis Valiquette lean Valiquette, Luc

Fondation E.V.-Carier

Fondation Nussia et

ESTATES

André-Aisenstadt Succession Aimé-Roussin Succession Alexandre-Germa Succession André-Naud Succession Anne-Marie-Valois-Resner Succession Arthur-Boye Succession Carmen-Turgeon Succession Claire-Marguerite Irène-Marchand Succession Claude-Ryan Succession Dolorès-Michaud Succession Émilien-Rhéaume Succession Gaston-Hérald Succession Geneviève-de la Tour Fondue Succession George-Cedric-Ferauson Succession Gérard-Parizeau Succession Gisèle-Des Groseilliers Succession Guy-Provost

Succession Jean-Guy-Bisaillon Succession Jeanne-Bourgeois Succession Jules-Deschênes Succession Lionel-Philippe Succession Louise-Bordeleau Succession Marguerite-Jacques-Lemay Succession Mary-A.-Williams

Succession Maurice-Avard Succession Pierre-Paul-Langis Succession Pierrette-Proulx Succession Rachel-Laurence-Hansen Succession Raoul-D.-Gadbois

Succession Raymonde Charron Succession Réjane-Bernier Succession Rosaire-Plourde Succession Rose-Daoust-

Duauette Succession Tomás A-Reader Succession Vinh-Te-Lam Succession Yves-Décarie Succession Yvette-Raiche Successions Justine-Saade Sergent et Yves-Sergent

2007-2008

2006

2005

2004



DONATIONS BY ALLOCATION

Chairs, research projects Awards, scholarships and student aid Buildings, land and equipment Books, libraries

2% 16%

55%

20%

Other

In 2007-2008, our students benefited from a total of \$3.8 million in charitable scholarships.

MARKET VALUE OF ENDOWMENT FUND (in million AS AT JUNE 30, 2008 of dollars) 2008 \$142.5 148.4 2007

DONATIONS AND PLEDGES		
2006-2007	GIFTS RECEIVED	NEW PLEDGES
	\$ 32,152,879	\$ 30,596,566
2007-2008		
University community	\$ 230,509	\$ 214,142
Corporations	7,994,579	5,643,574
Foundations	7,139,307	3,817,472
Friends	905,978	858,460
Estates	448,699	344,366
Alumni	2,372,414	2,451,498
TOTAL	\$ 19.091.486	\$ 13.329.512

⇒ UNIVERSITÉ DE MONTRÉAL I 2008 ANNUAL REPORT UNIVERSITÉ DE MONTRÉAL | 2008 ANNUAL REPORT

UdeM'S BOARD: A MODEL OF GOVERNANCE

THE BOARD

The Board is the foremost body in charge of the University's general management. It is led by the chancellor and more than 50 per cent of its members are external. The Board exercises all the rights of the University and all powers necessary for its management and development. The Executive Committee implements Board decisions and exercises all Board powers except those reserved exclusively for the Board by statute or those that the Board has chosen to retain for itself.

In a report published in 2007 on the governance of Québec universities, the Institute for Governance of Private and Public Organizations (IGPPO) recommended that the boards of establishments of higher education create three committees – on auditing, governance and human resources. The Université de Montréal did not wait for these recommendations to be issued before

putting principles of good governance into practice. The three committees that the IGPPO suggested were already in place at UdeM; some, such as the audit committee, had been operating for more than 30 years. In 2008, the Board created a fourth such body, the real-estate committee, which keeps track of the University's major real-estate projects.

These committees report directly to the Board and constitute the links of a governance structure that covers all major issues concerning the development and operation of the University. Over the past year, they have dealt with numerous issues of importance to the University.

BOARD COMMITTEES

AUDIT

Mandate

Auditing of financial information, approval of financial statements, examination of accounting conventions, internal inspections, risk management, recommendation of mandates for external auditors.

Members

Robert Panet-Raymond (chair) Luc Vinet (ex officio member) Pierre Paul Côté Jacques Gaumond

Issues in 2007-2008

Risk management mapping, follow-up on computer disaster recovery plan, review of internal inspection evaluation of the activities of numerous units.

HUMAN RESOURCES

Mandate

Examination of human-resource policies and programs, evaluation of accomplishments of the rector and of general and faculty officers, study of pension plan financial statements.

Members

Gisèle Desrochers (chair) Diane Labrèche Jacques Gaumond

Issues in 2007-2008

Review of remuneration norms for general and faculty officers, review of remuneration parameters for directors general.

GOVERNANCE

Mandate

Management of the Board and its committees, dissemination of relevant information and documentation to Board members, optimization of Board activities, promotion and review of code of professional ethics.

Members

Louise Roy (chair) Jacques Gaumond Diane Labrèche

Issues in 2007-2008

Appointment of the chancellor, review of Board members' code of professional ethics. study of the report of the Québec Working Group on University Governance. operation of Board committees.

REAL ESTATE

Mandate

Real-estate management and development strategies.

Members

Pierre Paul Côté (chair) Louise Roy (ex officio member) Luc Vinet (ex officio member) Executive vice-rector (appointed member) Normand Morin Michel Plessis-Bélair

Issues in 2007-2008

Planning of Outremont site, sale of 1420 Mont-Royal Building, location of School of Public Health.

UNIVERSITY BOARD

PRESIDENT AND CHANCELLOR

Louise Roy Corporate Director Invited fellow, CIRANO

RECTOR

Luc Vinet

MEMBERS

Claude Benoit President and Chief Executive Officer, Old Port of Montréal Corporation

Julie Bouchard Student

Thérèse Cabana Full professor Faculty of Arts and Science Biológical Sciences

Pierre Paul Côté Full professor. Faculty of Law

Gisèle Desrochers Senior Vice-President, Human Resources and Corporate Affairs, National Bank of Canada

Sylvain Dubé Student

André Ferron Vice-Dean of Graduate Studies, Faculty of Medicine

Monique Forget-Leroux President and Chief Executive Officer, Desjardins Group

Lise Fournel Senior Vice President -E-Commerce & Chief Information Officer, Air Canada

Chantal Gamache

Lecturer, Faculty of Continuing Education Jacques Gaumond Corporate Director

Marc Gold Lawyer, Vice-President. Maxwell Cummings & Sons Holdings Ltd.

Christophe Guy Executive Director, École Polytechnique

Diane Labrèche Full professor. Faculty of Law Denis Monière

Full professor Faculty of Arts and Science Political Science

Robert Panet-Raumond Corporate Director

Michel Patry Director, HEC Montréal

Michel Plessis-Bélair Vice-Chairman of the Board, Chief Financial Officer and Director, Power Corporation of Canada

Denis Sylvain Deputy Coordinator, AGEEFEP

SECRETARY

Francine Verrier Secretary General

MANAGEMENT

UNIVERSITÉ DE MONTRÉAL

SENIOR MANAGEMENT

Rector Luc Vinet

Provost and Vice-Rector -Academic Affairs Jacques Frémont

Vice-Provost and Vice-Rector -Planning Pierre Simonet

Executive Vice-Rector Guy Breton

Vice-Rector – Development and Alumni Relations Donat Taddeo

Vice-Rector – International Relations Mireille Mathieu

Vice-Rector - Research Joseph Hubert

Secretary General Francine Verrier

Registrar Pierre Chenard

DEANS

Faculty of Environmental Design

Faculty of Arts and Science Gérard Boismenu

Gilles Trudeau

Faculty of Continuing Education Jean-Marc Boudrias Faculty of Graduate and Postgraduate Studies

Louise Béliveau Faculty of Medicine Jean L. Rouleau

Giovanni de Paoli

Faculty of Law

Faculty of Dentistry Gilles Lavigne

Faculty of Veterinary Medicine Jean Sirois

Faculty of Music Jacques Boucher Faculty of Pharmacy

Pierre Moreau Faculty of Education Michel D. Laurier

Faculty of Nursing Francine Girard

Faculty of Theology and **Religious Studies** Jean Duhaime

Department of Kinesiology François Prince, director

School of Optometry Jacques Gresset, director School of Public Health Richard Massé, director

ÉCOLE POLYTECHNIQUE DE MONTRÉAL

Executive Director Christophe Guy

HEC MONTRÉAL

Director Michel Patru

BOARD OF ASSOCIATE GOVERNORS

CHAIRMAN

Louis Vachon President and CEO, National Bank of Canada

MEMBERS

Jean R. Allard Partner Ogilvy Renault Alain Bouchard

President and CEO, Alimentation Couche-Tard Inc. Jean Coutu

Chairman of the Board. Jean Coutu Group

Marcel Dutil Chairman of the Board and CEO. Canam Group Inc.

Francis Fox Partner Fasken Martineau DuMoulin Jean Gaulin

Corporate Director Morris Goodman Chairman of the Board. Pharmascience Inc.

Michal Hornstein President. Balmore Ltd

Éric La Flèche President and CEO. Métro Inc

Louis Lagassé President. Fondation J.A. Louis Lagassé

Rémi Marcoux Executive Chairman of the Board, Transcontinental Inc Normand Morin

Executive Vice-President SNC-Lavalin Inc.

Louise Roy Corporate Director. CIRANO, and Chancellor, Université de Montréal

Michel Saucier Robert Tessier Chairman of the Board,

Gaz Métropolitain Luc Vinet Rector,

Université de Montréal









UNIVERSITÉ DE MONTRÉAL

Founded in 1878 and now a worldrenowned leader in research and higher learning, Université de Montréal boasts 16 faculties and schools, as well as 67 departmental units. Its affiliated professional schools, École Polytechnique and HEC Montréal, are among Canada's greatest. Deeply rooted in Montréal and dedicated to its international mission, Université de Montréal welcomes 57,000 students from around the world and awards more than 10,000 diplomas every year.

FACULTIES AND SCHOOLS

Faculty of Arts and Science Faculty of Continuing Education Faculty of Dentistry Faculty of Education Faculty of Environmental Design Faculty of Graduate and Postdoctoral Studies Faculty of Law Faculty of Medicine Faculty of Music Faculty of Nursing Faculty of Pharmacy Faculty of Theology and Religious Studies Faculty of Veterinary Medicine Department of Kinesiology School of Optometry School of Public Health

ÉCOLE POLYTECHNIQUE

Founded in 1873, École Polytechnique is one of the largest engineering schools in Canada. It offers its 5,000 students a choice of more than a hundred engineering programs at all levels of study and provides a unique research environment.

HEC MONTRÉAL

HEC Montréal is Canada's oldest business school. Founded in 1907, it is the first business school in North America to have earned all three prestigious international accreditations: AACSB International (United States), AMBA (Great Britain) and EQUIS (Europe).





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